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Consolidated Financial Results for the Fiscal Year Ended March 31, 2022 [Japanese GAAP]



May 13, 2022

Company name: TOKYO SANGYO CO., LTD. Stock exchange listing: Tokyo Stock Exchange Code number: 8070 URL: http://www.tscom.co.jp/ Representative: Minoru Kambara, President and Representative Director Contact: Kenji Tazawa, General Manager, Administrative Division Phone: +81-3-5203-7841 Scheduled date of general shareholders' meeting: June 29, 2022 Scheduled date of commencing dividend payments: June 30, 2022 Scheduled date of filing securities report: June 29, 2022 Availability of supplementary explanatory materials on annual financial results: Not available

Schedule of annual financial results briefing session: Scheduled (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.) **1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2022 (April 1, 2021 - March 31, 2022)** (1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

(1) Consolidated Operating Results (76 indicates chain					inges from the previous corresponding period.)					
	Net sales		Operating profit		Ordinary p	rofit	Profit attributable to			
	INCE Sale	<i>.</i> 5	Operating profit		Orumary		owners of parent			
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%		
March 31, 2022	<u>58,872</u>	_	<u>2,434</u>	<u>28.4</u>	<u>2,625</u>	<u>21.3</u>	<u>1,219</u>	(33.5)		
March 31, 2021	<u>113,030</u>	<u>15.4</u>	<u>1,895</u> (29.0)		$\overline{2,163}$ (26.6)		<u>1,833</u>	(11.6)		
		-								

(Note) Comprehensive income: Fiscal year ended March 31, 2022: ¥<u>1,460</u> million [(54.8)%]

	Fiscal year ended March 31, 2021: ¥ <u>3,234</u> million [<u>215.5</u> %]								
	Basic earnings	Diluted	Return on	Ratio of ordinary profit	Ratio of operating profit				
	per share	earnings per share	equity	to total assets	to net sales				
Fiscal year ended	Yen	Yen	%	%	%				
March 31, 2022	<u>45.69</u>	_	<u>4.5</u>	3.2	<u>4.1</u>				
March 31, 2021	67.76	_	7.2	2.9	1.7				

(Reference) Equity in earnings of affiliated companies:

Fiscal year ended March 31, 2022: ¥(74) million Fiscal year ended March 31, 2021: ¥− million

(Note) The Company has adopted the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. effective from the beginning of the fiscal year ended March 31, 2022. Therefore, net sales for the fiscal year were significantly affected after the application of the said accounting standard, etc., and the percentage change of the net sales from the previous corresponding period is omitted.

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2022	<u>88,261</u>	26,868	<u>30.4</u>	1,036.14
As of March 31, 2021	<u>75,775</u>	26,968	<u>35.6</u>	<u>988.14</u>

(Reference) Equity: As of March 31, 2022: ¥26,868 million

As of March 31, 2021: ¥26,968 million

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2022	<u>(1,305)</u>	<u>(1,007)</u>	1,184	8,481
March 31, 2021	(2,793)	1,007	3,976	9,037

2. Dividends

		An	nual divide	nds				Ratio of
	1st quarter- end	2nd quarter- end	3rd quarter- end	Year- end	Total	Total dividends	Payout ratio (consolidated)	dividends to net assets (consolidated)
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2021	—	12.00	_	14.00	26.00	720	<u>38.4</u>	<u>2.8</u>
Fiscal year ended March 31, 2022	_	13.00	_	13.00	26.00	695	<u>56.9</u>	<u>2.6</u>
Fiscal year ending March 31, 2023 (Forecast)	_	15.00		15.00	30.00		28.8	

(Note) Total dividends includes dividends paid on the Company's treasury shares held by the Stock Grant ESOP Trust account (¥8 million for the fiscal year ended March 31, 2021; ¥4 million for the fiscal year ended March 31, 2022) and dividends paid on the Company's treasury shares held by the Directors' Compensation BIP Trust account (¥6 million for the fiscal year ended March 31, 2021; ¥6 million for the fiscal year ended March 31, 2022).

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2023 (April 1, 2022 - March 31, 2023)

(% indicates changes from the previous corresponding period.)

	Net sal	es	Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half (Cumulative)	33,000	<u>14.4</u>	1,500	<u>11.4</u>	1,600	<u>0.3</u>	1,100	<u>46.2</u>	42.42
Full year	80,000	<u>35.9</u>	3,700	<u>52.0</u>	3,800	<u>44.7</u>	2,700	<u>121.5</u>	104.12

* Notes:

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in changes in scope of consolidation): Yes Newly included: - (Company name: -) Excluded: One (1) company (Company name: Development 28th Silent Partnership)
- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: Yes
 - 2) Changes in accounting policies other than 1) above: None
 - 3) Changes in accounting estimates: None
 - 4) Retrospective restatement: None

(3) Total number of issued shares (common shares)

1) Total number of issued shares at the	end of the year (including treasury shares):
March 31, 2022:	28,678,486 shares
March 31, 2021:	28,678,486 shares

2) Total number of treasury shares at the end of the year: March 31, 2022: 2,747,118 shares March 31, 2021:

1,386,409 shares

3) Average number of shares outstanding during the period: Year ended March 31, 2022: 26,678,717 shares Year ended March 31, 2021: 27.063.816 shares

(Note) The Company has introduced the Stock Grant ESOP Trust and the Directors' Compensation BIP Trust. Shares of the Company held by the Trusts are included in treasury shares.

(Reference) Summary of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2022 (April 1, 2021 - March 31, 2022)

(1) Non-consolidated Operating Results (% indicates cha					nges from the J	previous	corresponding	period.)
	Net sales		s Operating profit		Ordinary profit		Profit	
Year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2022	54,535	_	2,299	30.5	<u>2,590</u>	28.0	<u>1,329</u>	(24.4)
March 31, 2021	<u>110,175</u>	16.5	1,762	(30.1)	2,022	(27.3)	<u>1,759</u>	(11.1)

	Basic earnings per share	Diluted earnings per share
Year ended	Yen	Yen
March 31, 2022	<u>49.85</u>	_
March 31, 2021	<u>65.00</u>	—

(Note) The Company has adopted the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. effective from the beginning of the fiscal year ended March 31, 2022. Therefore, net sales for the fiscal year were significantly affected after the application of the said accounting standard, etc., and the percentage change of the net sales from the previous corresponding period is omitted.

(2) Non-consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2022	<u>86,559</u>	26,261	<u>30.3</u>	<u>1,012.75</u>
As of March 31, 2021	72,645	26,438	<u>36.4</u>	<u>968.73</u>

(Reference) Equity: As of March 31, 2022: ¥26,261 million As of March 31, 2021: ¥26,438 million

2. Non-consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2023 (April 1, 2022 - March 31, 2023)

(% indicates changes from the previous corresponding period.)

	Net sales	8	Operating	profit	Ordinary	profit	Profit		Basic earnings per share
Full year	Million yen 75,000	% <u>37.5</u>	Million yen 3,500	% <u>52.2</u>	Million yen 3,700	% <u>42.8</u>	Million yen 2,500	% <u>88.0</u>	Yen 96.41

* These consolidated financial results are outside the scope of audit by certified public accountants or an audit firm.

* Explanation on the proper use of financial results forecast and other notes

The earnings forecasts and forward-looking statements herein are based on information available to the Company at the time of preparation and certain assumptions deemed to be reasonable, and the Company does not guarantee the achievement of the projections. Actual result may vary significantly due to various factors.

<u>Consolidated Financial Statements</u> (1) Consolidated Statement of Financial Position

	As of March 31, 2021	(Million yen As of March 31, 2022
	As of Watch 51, 2021	As of Match 51, 2022
sets		
Current assets	0.027	0.401
Cash and deposits	9,037	8,481
Notes and accounts receivable - trade	<u>17,121</u>	-
Notes receivable - trade	—	465
Electronically recorded monetary claims - operating	_	1,571
Accounts receivable - trade	-	<u>16,899</u>
Contract assets	-	1,702
Securities	199	200 921
Merchandise	742	
Work in process	6,000	6,000
Advance payments to suppliers	<u>13,061</u>	21,143
Accounts receivable - other	53	54
Other	<u>2,129</u>	4,835
Allowance for doubtful accounts	(13)	(13
Total current assets	<u>48,332</u>	<u>62,262</u>
Non-current assets		
Property, plant and equipment		
Buildings	517	520
Accumulated depreciation and impairment	(371)	(403
Buildings, net	145	117
Machinery and equipment	216	269
Accumulated depreciation and impairment	(146)	(169
Machinery and equipment, net	70	100
Land	11	11
Leased assets	24	10
Accumulated depreciation	(14)	(1)
Leased assets, net	9	
Solar power generation assets	4,019	9,147
Accumulated depreciation	(774)	(1,114
Solar power generation assets, net	3,244	8,033
Construction in progress	7,867	<u>1,620</u>
Other	1,579	1,770
Accumulated depreciation	(789)	(1,00)
Other, net	789	77:
Total property, plant and equipment	12,139	10,663
Intangible assets		
Leased assets	3	
Other	24	20
Total intangible assets	27	2'
Investments and other assets		
Investment securities	6,114	5,458
Long-term loans receivable	2	1,049
Long-term accounts receivable - other	4,695	4,565
Retirement benefit asset	1,564	1,623
Deferred tax assets	9	29
Other	2,898	2,639
Allowance for doubtful accounts	(9)	<u>2,05</u>
	15,275	15,30
Total investments and other assets		
Total non-current assets	27,443	<u>25,999</u>
Total assets	<u>75,775</u>	<u>88,26</u>

(Million yen)

	As of March 31, 2021	As of March 31, 2022
Liabilities		
Current liabilities		
Notes and accounts payable - trade	<u>7,215</u>	9,05
Accounts payable - consignment	5,397	7,229
Short-term borrowings	9,351	9,90
Lease liabilities	53	52
Accounts payable - other	<u>2,503</u>	<u>53</u>
Income taxes payable	<u>609</u>	<u>33</u>
Advances received	12,881	
Contract liabilities	_	<u>23,41</u>
Provision for bonuses	492	<u>36</u>
Provision for bonuses for directors (and other officers)	41	5
Other	<u>2,192</u>	<u>3,74</u>
Total current liabilities	<u>40,737</u>	<u>54,68</u>
Non-current liabilities		
Long-term borrowings	3,603	4,28
Long-term accounts payable - other	2,580	
Lease liabilities	563	50
Provision for retirement benefits for directors (and other officers)	21	2
Provision for employee stock ownership plan trust	13	2
Provision for share awards for directors (and other officers)	77	8
Retirement benefit liability	13	1
Asset retirement obligations	186	41
Deferred tax liabilities	959	<u>1,30</u>
Other	52	4
Total non-current liabilities	8,069	<u>6,70</u>
Total liabilities	48,807	<u>61,39</u>
let assets		
Shareholders' equity		
Share capital	3,443	3,44
Capital surplus	2,831	2,83
Retained earnings	<u>19,352</u>	<u>20,00</u>
Treasury shares	(500)	(1,49
Total shareholders' equity	25,126	24,78
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,592	1,68
Deferred gains or losses on hedges	85	21
Foreign currency translation adjustment	(11)	6
Remeasurements of defined benefit plans	174	11
Total accumulated other comprehensive income	1,841	2,08
Total net assets	26,968	<u>26,86</u>
Total liabilities and net assets	75,775	88,26

(2) Consolidated Income Statement and Consolidated Statement of Comprehensive Income

Consolidated Income Statement

	For the fiscal year ended March 31, 2021	For the fiscal year ended March 31, 2022
Net sales	113,030	58,872
Cost of sales	105,310	50,772
Gross profit	7,719	8,099
Selling, general and administrative expenses	5,823	5,665
Operating profit	1,895	2,434
Non-operating income		
Interest income	57	18
Dividend income	201	395
Rental income from land and buildings	65	67
Foreign exchange gains	0	76
Other	85	86
Total non-operating income	410	645
Non-operating expenses		
Interest expenses	110	224
Provision of allowance for doubtful accounts	_	49
Share of loss of entities accounted for using equity method	_	74
Commission expenses	-	94
Other	32	11
Total non-operating expenses	142	453
Ordinary profit	<u>2,163</u>	<u>2,625</u>
Extraordinary income		
Gain on sale of non-current assets	1,217	_
Gain on sale of investment securities	-	473
Insurance claim income	194	_
Total extraordinary income	1,411	473
Extraordinary losses		
Loss on disposal of non-current assets	44	0
Loss on sale of non-current assets	80	_
Loss on tax purpose reduction entry of non-current assets	89	-
Loss on valuation of investment securities	38	23
Impairment losses	624	-
Loss related to impropriety	=	<u>808</u>
Other	11	1
Total extraordinary losses	890	<u>833</u>
Profit before income taxes	2,685	<u>2,265</u>
Income taxes - current	<u>1,026</u>	<u>812</u>
Income taxes - deferred	(175)	233
Total income taxes	<u>851</u>	<u>1,046</u>
 Profit	1,833	1,219
Profit attributable to non-controlling interests		
Profit attributable to owners of parent	<u>1,833</u>	1,219

Consolidated Statement of Comprehensive Income

		(Million yen)
	For the fiscal year ended March 31, 2021	For the fiscal year ended March 31, 2022
Profit	<u>1,833</u>	<u>1,219</u>
Other comprehensive income		
Valuation difference on available-for-sale securities	827	93
Deferred gains or losses on hedges	122	133
Foreign currency translation adjustment	10	77
Remeasurements of defined benefit plans, net of tax	440	(62)
Total other comprehensive income	1,400	241
Comprehensive income	3,234	1,460
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	<u>3,234</u>	<u>1,460</u>
Comprehensive income attributable to non-controlling interests	_	_

(3) Consolidated Statement of Changes in Equity

Fiscal year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)

(Million yen)

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	3,443	2,822	<u>18,202</u>	(670)	<u>23,797</u>		
Changes during period							
Dividends of surplus			(720)		(720)		
Profit attributable to owners of parent			<u>1,833</u>		<u>1,833</u>		
Purchase of treasury shares				(33)	(33)		
Disposal of treasury shares		8		203	212		
Change in scope of consolidation					-		
Reversal of revaluation reserve for land			36		36		
Net changes in items other than shareholders' equity							
Total changes during period		8	<u>1,149</u>	170	<u>1,329</u>		
Balance at end of period	3,443	2,831	<u>19,352</u>	(500)	25,126		

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasure- ments of defined benefit plans	Total accumulated other comprehen- sive income	Total net assets
Balance at beginning of period	765	(37)	36	(21)	(265)	477	<u>24,275</u>
Changes during period							
Dividends of surplus							(720)
Profit attributable to owners of parent							<u>1,833</u>
Purchase of treasury shares							(33)
Disposal of treasury shares							212
Change in scope of consolidation							_
Reversal of revaluation reserve for land							36
Net changes in items other than shareholders' equity	827	122	(36)	10	440	1,364	1,364
Total changes during period	827	122	(36)	10	440	1,364	<u>2,693</u>
Balance at end of period	1,592	85	-	(11)	174	1,841	<u>26,968</u>

Fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

(Million yen)

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	3,443	2,831	<u>19,352</u>	(500)	25,126		
Changes during period							
Dividends of surplus			(741)		(741)		
Profit attributable to owners of parent			<u>1,219</u>		<u>1,219</u>		
Purchase of treasury shares				(1,000)	(1,000)		
Disposal of treasury shares		0		6	7		
Change in scope of consolidation			173		173		
Net changes in items other than shareholders' equity							
Total changes during period		0	<u>651</u>	(993)	<u>(341)</u>		
Balance at end of period	3,443	2,832	20,003	(1,493)	24,784		

		Accumulated other comprehensive income				
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	1,592	85	(11)	174	1,841	26,968
Changes during period						
Dividends of surplus						(741)
Profit attributable to owners of parent						<u>1,219</u>
Purchase of treasury shares						(1,000)
Disposal of treasury shares						7
Change in scope of consolidation						173
Net changes in items other than shareholders' equity	93	133	77	(62)	241	241
Total changes during period	93	133	77	(62)	241	<u>(99)</u>
Balance at end of period	1,686	218	65	112	2,083	<u>26,868</u>

26,868

(4) Consolidated Statement of Cash Flows

	For the fiscal year ended March 31, 2021	For the fiscal year ended March 31, 2022
Cash flows from operating activities	· · · · · · · · · · · · · · · · · · ·	
Profit before income taxes	<u>2,685</u>	<u>2,265</u>
Depreciation	528	660
Impairment losses	624	_
Amortization of goodwill	21	_
Insurance claim income	(194)	_
Loss (gain) on sale of investment securities	_	(473)
Loss (gain) on valuation of investment securities	38	23
Loss (gain) on sale of property, plant and equipment	(1,136)	-
Loss (gain) on disposal of property, plant and equipment	44	0
Loss on reduction of property plant and equipment	89	-
Loss related to impropriety	=	<u>808</u>
Increase (decrease) in allowance for doubtful accounts	0	<u>46</u>
Increase (decrease) in provision for bonuses	111	(128)
Increase (decrease) in provision for bonuses for directors (and other officers)	(15)	9
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(3)	(0)
Interest and dividend income	(258)	(414)
Interest expenses	110	224
Commission expenses	_	94
Share of loss (profit) of entities accounted for using equity method	_	74
Subsidy income	(25)	(22)
Decrease (increase) in trade receivables	3,822	(3,402)
Decrease (increase) in inventories	(5,737)	(130)
Decrease (increase) in advance payments to suppliers	(408)	(8,011)
Decrease (increase) in accounts receivable - other	6,293	0
Decrease (increase) in long-term accounts receivable- other	(4,695)	130
Increase (decrease) in accounts payable - other	(4,508)	<u>(2,024)</u>
Increase (decrease) in long-term accounts payable - other	2,580	(2,580)
Increase (decrease) in trade payables	<u>(2,013)</u>	<u>3,556</u>
Increase (decrease) in contract liabilities	292	<u>9,350</u>
Decrease (increase) in retirement benefit asset	(33)	(148)
Increase/decrease in consumption taxes payable/consumption taxes refund receivable	<u>(102)</u>	33
Other, net	<u>(259)</u>	<u>(340)</u>
Subtotal	(2,150)	<u>(399)</u>
Interest and dividends received	242	411
Interest paid	(91)	(207)
Proceeds from insurance income	194	—
Income taxes paid	(988)	(1,109)
Net cash provided by (used in) operating activities	(2,793)	(1,305)

For the fiscal year ended March 31, 2021For the fiscal year ended March 31, 2021Cash flows from investing activities(199)(200)Purchase of securities(199)(200)Purchase of property, plant and equipment(3,762)(855)Purchase of property, plant and equipment(2,3762)(400)Payments for investments in capital of subsidiaries and associates(11)(17)Payments for investments in capital-(149)Purchase of long-term prepaid expenses(22)(115)Proceeds from sale and redemption of investment securities(2)(115)Proceeds form collection of loans receivable2,503(100)Proceeds form collection of loans receivable(35)((1092))Collection of loans receivable from subsidiaries and affiliates10035Proceeds from sale of other securities of subsidiaries and affiliates-585Contingent consideration payments of shares of subsidiaries(199)-Other, net369-Net cash provided by (used in) investing activities-585Proceeds from long-term borrowings21,25023,900Repayments of loans receivable(33)(11,007)Proceeds from long-term borrowings21,25023,900Repayments of loans receivable-690Net cash provided by (used in) investing activities-Proceeds from financing activities(33)(11,007)Collection of loans receivable-690Net c			(Million yen)
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Purchase of property, plant and equipment(3,762)(856)Proceeds from sale of property, plant and equipment2,34042Purchase of intangible asets(11)(17)Payments for investments in capital of subsidiaries and associates(12)(400)Payments for investments in capital–(149)Purchase of long-term prepaid expenses(925)-Purchase of investment scurities(2)(115)Proceeds from sale and redemption of investment1001,291Securities2,5031000Loan advances to subsidiaries and affiliates resulting in change in scope of consolidation-(500)Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)Other, net369Proceeds from financing activities1,007(1,007)(21,400)Proceeds from short-term borrowings21,25023,900(23,900)Repayments of long-term borrowings(33)(1400)-Proceeds from long-term borrowings(33)(1400)(21,400)Proceeds from long-term borrowings(33)(1400)(21,400)Proceeds from shores of lease liabilities(53)(48)Proceeds from financing activities(33)(1400)Proceeds from shores of lease liabilities(33)(1400)Proceeds from long-term borrowings(33)(17,50) <td>Purchase of securities</td> <td>(199)</td> <td>(200)</td>	Purchase of securities	(199)	(200)
Proceeds from sale of property, plant and equipment2,54042Purchase of intangible assets(11)(17)Payments for investments in capital of subsidiaries and associates(12)(400)Payments for investments in capital–(149)Purchase of long-term prepaid expenses(925)–Purchase of investment securities(2)(115)Proceeds from sale and redemption of investment1001,291securities2,503100Loan advances–(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates–585Other, net369–Net cash provided by (used in) investing activities1007(1007)Cash flows from financing activities10359Proceeds from short-term borrowings21,25023,900Repayments of long-term borrowings(33)(1400)Proceeds from short-term borrowings(33)(1000)Proceeds from shop-term borrowings(33)(1,000)Proceeds from shop-term borrowings(33)(1,000)Proceeds from shop-term borrowings(33)(1,000)Proceeds from shop-term borrowings(33)(1,000)Proceeds from shop-term borrowings(33)(48)Purchase of treasury shares <td< td=""><td>Proceeds from sale and redemption of securities</td><td>1,000</td><td>199</td></td<>	Proceeds from sale and redemption of securities	1,000	199
Purchase of intangible assets(11)(17)Payments for investments in capital of subsidiaries and associates(12)(400)Payments for investments in capital–(149)Purchase of long-term prepaid expenses(925)–Purchase of investment securities(2)(115)Proceeds from sale and redemption of investment securities1001,291Loan advances–(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates1035Proceeds from sales of other securities of shares of subsidiaries-585Contingent consideration payments of shares of subsidiaries1,007(1,007)Cash flows from financing activities1,007(1,007)Cash flows from form inderives21,25023,900Repayments of short-term borrowings21,25023,900Repayments of short-term borrowings(33)(1,007)Proceeds from slot-term borrowings(33)(48)Purchase of treasury shares734Dividends paid–(718)(748)Commission fee paid–(94)Net cash provided by (used in) financing activities(37)(1,139)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid–(94)Net cash provided by (used in) financi	Purchase of property, plant and equipment	(3,762)	<u>(856)</u>
Payments for investments in capital of subsidiaries and associates(12)(400)Payments for investments in capital-(149)Purchase of long-term prepaid expenses(925)-Purchase of investment securities(2)(115)Proceeds from sale and redemption of investment securities1001,291Loan advances-(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates-585Proceeds from collection of other securities of subsidiaries and affiliates resulting in change in scope of consolidation subsidiaries-585Contingent consideration payments of shares of subsidiaries(199)Other, net369-(1,007)Repayments of short-term borrowings21,25023,900(21,400)Proceeds from short-term borrowings(17,750)(21,400)Proceeds from disposal of treasury shares(33)(1,007)Cash flows for financing activities(53)(48)Proceeds from disposal of treasury shares734Dividends paid-(718)(748)Commission fee paid-(94)(139)Net cash provided by (used in) financing activities3,976(1,184)Commission fee paid-(94)(139)Net cash provided by ide in financing activities3,976(1,184)Commission fee	Proceeds from sale of property, plant and equipment	2,540	42
associates(12)(400)Payments for investments in capital-(149)Purchase of long-term prepaid expenses(925)-Purchase of investment securities(2)(115)Proceeds from sale and redemption of investment1001,291Loan advances-(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)Other, net369Proceeds from short-term borrowings21,25023,900-Repayments of short-term borrowings(17,750)(21,400)1,399Proceeds from long-term borrowings(131)(828)(828)Repayments of long-term borrowings(33)(1,000)(1,007)Proceeds from long-term borrowings(33)(1,000)(21,400)Proceeds from long-term borrowings(33)(480)(17,750)Proceeds from disposal of treasury shares73410Dividends paid(718)(748)(748)(748)Commission fee paid-(94)139(184)Proceeds from disposal of treasury shares(3)(40)1399Repayments of long-term borrowings </td <td></td> <td>(11)</td> <td>(17)</td>		(11)	(17)
Purchase of long-term prepaid expenses(925)Purchase of investment securities(2)(115)Proceeds from sale and redemption of investment1001,291Loan advances-(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)Other, net369-0Net cash provided by (used in) investing activities1,007(1,007)(1,007)Cash flows from financing activities10,750)(21,400)1,399Proceeds from short-term borrowings(17,750)(21,400)1,399Proceeds from short-term borrowings(331)(1000)Proceeds from slop-term borrowings(333)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,976Effect of exchange rate change on cash and cash equivalents2,185(989)Cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	•	(12)	(400)
Purchase of investment securities(2)(115)Proceeds from sale and redemption of investment securities1001,291Loan advances-(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)Other, net369Net cash provided by (used in) investing activities1,007(1,007)Cash flows from financing activities21,25023,900Proceeds from long-term borrowings(117,750)(21,400)Proceeds form long-term borrowings(33)(1,000)Proceeds form disposal of treasury shares734Dividends paid-(718)(748)Commission fee paid-(94)139Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents2,185(989)Cash and cash equivalents tengling of period6,8519,037Increase in cash and cash equivalents2,185(989)Cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Payments for investments in capital	_	(149)
Proceeds from sale and redemption of investment securities1001,291Loan advances-(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)Other, net369-Net cash provided by (used in) investing activities1,007(1,007)Cash flows from financing activities1,007(21,400)Proceeds from short-term borrowings21,25023,900Repayments of short-term borrowings(33)(1,000)Proceeds from long-term borrowings(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents2,185(989)Cash and cash equivalents2,185(989)Cash and cash equivalents tresulting from inclusion of subsidiaries in consolidation-433	Purchase of long-term prepaid expenses	(925)	-
securities1001,291Loan advances-(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)Other, net369-1007(1,007)Cash flows from financing activities1,007(1,007)(1,007)Cash flows from financing activities1,007(1,007)(21,400)Proceeds from short-term borrowings2,2401,399Repayments of long-term borrowings(53)(48)Purchase of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Purchase of investment securities	(2)	(115)
Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)Other, net369Net cash provided by (used in) investing activities1,007(1,007)Cash flows from financing activities21,25023,900Proceeds from short-term borrowings2,0401,399Proceeds from long-term borrowings(831)(828)Repayments of long-term borrowings(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,976Increase (acrease) in cash and cash equivalents(4)139Net cash provided by (used in) financing activities3,976(718)Commission fee paid-(94)139Net cash provided by (used in) financing activities3,976(1,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents(4)139Net cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	1	100	1,291
Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)-Other, net369Net cash provided by (used in) investing activities1,007(1,007)Cash flows from financing activities21,25023,900Proceeds from short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings(831)(828)Repayments of long-term borrowings(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,976Increase (decrease) in cash and cash equivalents(4)139Net cash provided by (used in) financing activities3,976(1,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents(4)139Cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Loan advances	_	(500)
Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)-Other, net369Net cash provided by (used in) investing activities1,007(1,007)Cash flows from financing activities103,390Proceeds from short-term borrowings21,25023,900Repayments of short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings(17,750)(21,400)Proceeds from long-term borrowings(331)(1,007)Repayments of long-term borrowings(53)(48)Purchase of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period inclusion of subsidiaries in consolidation-433	Proceeds from collection of loans receivable	2,503	100
affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation Contingent consideration payments of shares of subsidiaries-585Contingent consideration payments of shares of subsidiaries(199)-Other, net369Net cash provided by (used in) investing activities1,007(1,007)Cash flows from financing activities21,25023,900Proceeds from short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings(17,750)(21,400)Proceeds from long-term borrowings(53)(48)Purchase of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents(4)139Increase in cash and cash equivalents6,8519,037Increase in cash and cash equivalents6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433		(35)	(1,092)
affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)-Other, net369Net cash provided by (used in) investing activities1,007(1,007)Cash flows from financing activities1,007(1,007)Proceeds from short-term borrowings21,25023,900Repayments of short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings(17,750)(21,400)Proceeds from long-term borrowings(831)(828)Repayments of long-term borrowings(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents ta beginning of period6,8519,037Increase in cash and cash equivalents en consolidation-433		10	35
subsidiaries(199)-Other, net369Net cash provided by (used in) investing activities1,007(1,007)Cash flows from financing activities21,25023,900Proceeds from short-term borrowings21,25023,900Repayments of short-term borrowings2,0401,399Repayments of long-term borrowings(17,750)(21,400)Proceeds from long-term borrowings2,0401,399Repayments of long-term borrowings(831)(828)Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents-433	affiliates resulting in change in scope of consolidation	-	585
Net cash provided by (used in) investing activities1,007(1,007)Cash flows from financing activitiesProceeds from short-term borrowings21,25023,900Repayments of short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings2,0401,399Repayments of long-term borrowings(831)(828)Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433		(199)	-
Cash flows from financing activitiesProceeds from short-term borrowings21,25023,900Repayments of short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings2,0401,399Repayments of long-term borrowings(831)(828)Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Other, net		69
Proceeds from short-term borrowings21,25023,900Repayments of short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings2,0401,399Repayments of long-term borrowings(831)(828)Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Net cash provided by (used in) investing activities	1,007	<u>(1,007)</u>
Repayments of short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings2,0401,399Repayments of long-term borrowings(831)(828)Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Cash flows from financing activities		
Proceeds from long-term borrowings2,0401,399Repayments of long-term borrowings(831)(828)Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Proceeds from short-term borrowings	21,250	23,900
Repayments of long-term borrowings(831)(828)Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Repayments of short-term borrowings	(17,750)	(21,400)
Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Proceeds from long-term borrowings	2,040	1,399
Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433		. ,	
Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid–(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation–433	1 5	(53)	(48)
Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433		(33)	(1,000)
Commission fee paid–(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation–433	· ·	73	-
Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation–433	•	(718)	()
Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation–433	Commission fee paid	_	(94)
Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation–433	Net cash provided by (used in) financing activities	3,976	1,184
Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Effect of exchange rate change on cash and cash equivalents	(4)	
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation – 433	Net increase (decrease) in cash and cash equivalents	2,185	(989)
inclusion of subsidiaries in consolidation – 433	Cash and cash equivalents at beginning of period	6,851	9,037
Cash and cash equivalents at end of period 9,037 8,481	1 0		433
	Cash and cash equivalents at end of period	9,037	8,481