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# Consolidated Financial Results for the Fiscal Year Ended March 31, 2022 [Japanese GAAP]



May 13, 2022

Company name: TOKYO SANGYO CO., LTD. Stock exchange listing: Tokyo Stock Exchange Code number: 8070 URL: http://www.tscom.co.jp/ Representative: Minoru Kambara, President and Representative Director Contact: Kenji Tazawa, General Manager, Administrative Division Phone: +81-3-5203-7841 Scheduled date of general shareholders' meeting: June 29, 2022 Scheduled date of commencing dividend payments: June 30, 2022 Scheduled date of filing securities report: June 29, 2022 Availability of supplementary explanatory materials on annual financial results: Not available

Schedule of annual financial results briefing session: Scheduled (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.) **1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2022 (April 1, 2021 - March 31, 2022)** (1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

(1) Consolidated Oper	(70 mu)	(78 indicates changes from the previous correspond				periou.)					
	Net sale		Operating profit Ordinary profit			rofit	Profit attributable to				
	INCE Sale	.5	Operating profit		Ordinary	Joint	owners of parent				
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%			
March 31, 2022	59,524	_	2,394	23.4	2,585	17.1	1,486	(20.3)			
March 31, 2021	113,669	15.3	1,941	(28.0)	2,208	(25.7)	1,865	(14.4)			

(Note) Comprehensive income: Fiscal year ended March 31, 2022: ¥1,728 million [(47.1)%]

Fiscal year ended March 31, 2021: ¥3,265 million	[188 8%]	
riscal year chucu March 51, 2021. +5,205 minion	100.070	

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	% 5_4	%	%
March 31, 2022 March 31, 2021	55.72 68.91	_	5.4 7.1	3.2 3.0	4.0 1.7

(Reference) Equity in earnings of affiliated companies:

Fiscal year ended March 31, 2022: ¥(74) million Fiscal year ended March 31, 2021: ¥− million

(Note) The Company has adopted the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. effective from the beginning of the fiscal year ended March 31, 2022. Therefore, net sales for the fiscal year were significantly affected after the application of the said accounting standard, etc., and the percentage change of the net sales from the previous corresponding period is omitted.

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Million yen	Million yen	%	Yen	
As of March 31, 2022	85,913	27,774	32.3	1,071.07	
As of March 31, 2021	74,500	27,606	37.1	1,011.52	

(Reference) Equity: As of March 31, 2022: ¥27,774 million

As of March 31, 2021: ¥27,606 million

(3) Consolidated Cash Flows

80,000

34.4

3,700

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2022	(965)	(1,347)	1,184	8,481
March 31, 2021	(2,793)	1,007	3,976	9,037

## 2. Dividends

Full year

		An	nual divide	nds				Ratio of
	1st quarter- end	2nd quarter- end	3rd quarter- end	Year- end	Total	Total dividends	Payout ratio (consolidated)	dividends to net assets (consolidated)
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2021	—	12.00	_	14.00	26.00	720	37.7	2.7
Fiscal year ended March 31, 2022	—	13.00	_	13.00	26.00	695	46.7	2.5
Fiscal year ending March 31, 2023 (Forecast)	_	15.00		15.00	30.00		28.8	

(Note) Total dividends includes dividends paid on the Company's treasury shares held by the Stock Grant ESOP Trust account (¥8 million for the fiscal year ended March 31, 2021; ¥4 million for the fiscal year ended March 31, 2022) and dividends paid on the Company's treasury shares held by the Directors' Compensation BIP Trust account (¥6 million for the fiscal year ended March 31, 2021; ¥6 million for the fiscal year ended March 31, 2022).

# 3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2023 (April 1, 2022 - March 31, 2023)

54.5

				(% 11	idicates chan	iges fron	n the previous	s corresp	onding period.)
	Net sale	es Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half (Cumulative)	33,000	11.8	1,500	8.0	1,600	(2.4)	1,100	(4.5)	42.42

3,800

47.0

2,700

81.6

104.12

### \* Notes:

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in changes in scope of consolidation): Yes Newly included: - (Company name: -) Excluded: One (1) company (Company name: Development 28th Silent Partnership)
- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
  - 1) Changes in accounting policies due to the revision of accounting standards: Yes
  - 2) Changes in accounting policies other than 1) above: None
  - 3) Changes in accounting estimates: None
  - 4) Retrospective restatement: None

(3) Total number of issued shares (common shares)

1) Total number of issued shares at the	end of the year (including treasury shares):
March 31, 2022:	28,678,486 shares
March 31, 2021:	28,678,486 shares

2) Total number of treasury shares at the end of the year: March 31, 2022: 2,747,118 shares March 31, 2021:

1,386,409 shares

3) Average number of shares outstanding during the period: Year ended March 31, 2022: 26,678,717 shares Year ended March 31, 2021: 27.063.816 shares

(Note) The Company has introduced the Stock Grant ESOP Trust and the Directors' Compensation BIP Trust. Shares of the Company held by the Trusts are included in treasury shares.

### (Reference) Summary of Non-consolidated Financial Results

# 1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2022 (April 1, 2021 - March 31, 2022)

(1) Non-consolidated (	(% indi	(% indicates changes from the previous corresponding period.)						
	Net sale	s	Operating profit		Ordinary p	orofit	Profit	
Year ended	Million yen	Million yen %		%	Million yen	%	Million yen	%
March 31, 2022	55,186	—	2,259	25.0	2,550	23.3	1,597	(10.8)
March 31, 2021	110,815	16.3	1,807	(29.1)	2,067	(26.4)	1,790	(14.1)

	Basic earnings per share	Diluted earnings per share		
Year ended	Yen	Yen		
March 31, 2022	59.88	-		
March 31, 2021	66.15	—		

(Note) The Company has adopted the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. effective from the beginning of the fiscal year ended March 31, 2022. Therefore, net sales for the fiscal year were significantly affected after the application of the said accounting standard, etc., and the percentage change of the net sales from the previous corresponding period is omitted.

### (2) Non-consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Million yen	Million yen	%	Yen	
As of March 31, 2022	83,871	27,167	32.4	1,047.68	
As of March 31, 2021	71,369	27,076	37.9	992.11	

(Reference) Equity: As of March 31, 2022: ¥27,167 million As of March 31, 2021: ¥27,076 million

# 2. Non-consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2023 (April 1, 2022 - March 31, 2023)

(% indicates changes from the previous corresponding period.)

	Net sales	5	Operating profit		Ordinary profit		Profit		Basic earnings per share
Full year	Million yen 75,000	% 35.9	Million yen 3,500	% 54.9	Million yen 3,700	% 45.1	Million yen 2,500	% 56.5	Yen 96.41

\* These consolidated financial results are outside the scope of audit by certified public accountants or an audit firm.

\* Explanation on the proper use of financial results forecast and other notes

The earnings forecasts and forward-looking statements herein are based on information available to the Company at the time of preparation and certain assumptions deemed to be reasonable, and the Company does not guarantee the achievement of the projections. Actual result may vary significantly due to various factors.

Consolidated Financial Statements (1) Consolidated Statement of Financial Position

		(Million yer
	As of March 31, 2021	As of March 31, 2022
sets		
Current assets		
Cash and deposits	9,037	8,481
Notes and accounts receivable - trade	17,334	_
Notes receivable - trade	-	465
Electronically recorded monetary claims - operating	_	1,571
Accounts receivable - trade	-	17,088
Contract assets	_	1,702
Securities	199	200
Merchandise	742	921
Work in process	6,000	6,000
Advance payments to suppliers	13,112	21,463
Accounts receivable - other	53	54
Other	590	1,638
Allowance for doubtful accounts	(13)	(13
Total current assets	47,057	59,574
Non-current assets		
Property, plant and equipment		
Buildings	517	520
Accumulated depreciation and impairment	(371)	(403
Buildings, net	145	117
Machinery and equipment	216	269
Accumulated depreciation and impairment	(146)	(169
Machinery and equipment, net	70	100
Land	11	1
Leased assets	24	10
Accumulated depreciation	(14)	(1)
Leased assets, net	9	``````````````````````````````````````
Solar power generation assets	4,019	9,147
Accumulated depreciation	(774)	(1,114
Solar power generation assets, net	3,244	8,033
Construction in progress	7,867	1,960
Other	1,579	1,770
Accumulated depreciation	(789)	(1,00)
Other, net	789	775
Total property, plant and equipment	12,139	11,003
Intangible assets	,	,,
Leased assets	3	1
Other	24	20
Total intangible assets	27	2
Investments and other assets		
Investment securities	6,114	5,458
Long-term loans receivable	2	1,049
Long-term accounts receivable - other	4,695	4,56
Retirement benefit asset	1,564	1,623
Deferred tax assets	9	29
Other	2,898	3,16
Allowance for doubtful accounts	(9)	(584
Total investments and other assets	15,275	15,308
Total non-current assets	27,443	26,339
I OTAT OOU-COLLEUT ASSETS	21,443	20.00

(Million yen)

	As of March 31, 2021	As of March 31, 2022
Liabilities		
Current liabilities		
Notes and accounts payable - trade	7,445	9,057
Accounts payable - consignment	5,397	7,229
Short-term borrowings	9,351	9,901
Lease liabilities	53	52
Accounts payable - other	2,277	651
Income taxes payable	639	376
Advances received	12,881	-
Contract liabilities	-	23,390
Provision for bonuses	492	439
Provision for bonuses for directors (and other officers)	41	50
Other	244	322
Total current liabilities	38,823	51,471
Non-current liabilities		
Long-term borrowings	3,603	4,289
Long-term accounts payable - other	2,580	-
Lease liabilities	563	509
Provision for retirement benefits for directors (and other officers)	21	20
Provision for employee stock ownership plan trust	13	26
Provision for share awards for directors (and other officers)	77	84
Retirement benefit liability	13	14
Asset retirement obligations	186	413
Deferred tax liabilities	959	1,260
Other	52	49
Total non-current liabilities	8,069	6,668
Total liabilities	46,893	58,139
Shareholders' equity		
Share capital	3,443	3,443
Capital surplus	2,831	2,832
Retained earnings	19,990	20,909
Treasury shares	(500)	(1,493
Total shareholders' equity	25,764	25,690
Accumulated other comprehensive income	,	,
Valuation difference on available-for-sale securities	1,592	1,686
Deferred gains or losses on hedges	85	218
Foreign currency translation adjustment	(11)	65
Remeasurements of defined benefit plans	174	112
Total accumulated other comprehensive income	1,841	2,083
Total net assets	27,606	27,774
Total liabilities and net assets	74,500	85,913

# (2) Consolidated Income Statement and Consolidated Statement of Comprehensive Income

Consolidated Income Statement

	For the fiscal year ended	For the fiscal year ended
	March 31, 2021	March 31, 2022
Net sales	113,669	59,524
Cost of sales	105,905	51,382
Gross profit	7,764	8,141
Selling, general and administrative expenses	5,823	5,747
Operating profit	1,941	2,394
Non-operating income		
Interest income	57	18
Dividend income	201	395
Rental income from land and buildings	65	67
Foreign exchange gains	0	76
Other	85	86
Total non-operating income	410	645
Non-operating expenses		
Interest expenses	110	224
Provision of allowance for doubtful accounts	-	49
Share of loss of entities accounted for using equity method	_	74
Commission expenses	-	94
Other	32	11
Total non-operating expenses	142	453
Ordinary profit	2,208	2,585
Extraordinary income		
Gain on sale of non-current assets	1,217	_
Gain on sale of investment securities	-	473
Insurance claim income	194	_
Total extraordinary income	1,411	473
Extraordinary losses		
Loss on disposal of non-current assets	44	0
Loss on sale of non-current assets	80	_
Loss on tax purpose reduction entry of non-current assets	89	-
Loss on valuation of investment securities	38	23
Impairment losses	624	_
Provision of allowance for doubtful accounts	_	528
Other	11	1
Total extraordinary losses	890	553
Profit before income taxes	2,730	2,505
Income taxes - current	1,040	825
Income taxes - deferred	(175)	193
Total income taxes	865	1,018
Profit	1,865	1,486
Profit attributable to non-controlling interests		
Profit attributable to owners of parent	1,865	1,486
	1,000	1,100

## Consolidated Statement of Comprehensive Income

		(Million yen)
	For the fiscal year ended March 31, 2021	For the fiscal year ended March 31, 2022
Profit	1,865	1,486
Other comprehensive income		
Valuation difference on available-for-sale securities	827	93
Deferred gains or losses on hedges	122	133
Foreign currency translation adjustment	10	77
Remeasurements of defined benefit plans, net of tax	440	(62)
Total other comprehensive income	1,400	241
Comprehensive income	3,265	1,728
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,265	1,728
Comprehensive income attributable to non-controlling interests	-	-

# (3) Consolidated Statement of Changes in Equity

Fiscal year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)

(Million yen)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	3,443	2,822	18,809	(670)	24,404	
Changes during period						
Dividends of surplus			(720)		(720)	
Profit attributable to owners of parent			1,865		1,865	
Purchase of treasury shares				(33)	(33)	
Disposal of treasury shares		8		203	212	
Change in scope of consolidation					-	
Reversal of revaluation reserve for land			36		36	
Net changes in items other than shareholders' equity						
Total changes during period		8	1,180	170	1,360	
Balance at end of period	3,443	2,831	19,990	(500)	25,764	

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasure- ments of defined benefit plans	Total accumulated other comprehen- sive income	Total net assets
Balance at beginning of period	765	(37)	36	(21)	(265)	477	24,882
Changes during period							
Dividends of surplus							(720)
Profit attributable to owners of parent							1,865
Purchase of treasury shares							(33)
Disposal of treasury shares							212
Change in scope of consolidation							—
Reversal of revaluation reserve for land							36
Net changes in items other than shareholders' equity	827	122	(36)	10	440	1,364	1,364
Total changes during period	827	122	(36)	10	440	1,364	2,724
Balance at end of period	1,592	85	-	(11)	174	1,841	27,606

# Fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

## (Million yen)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	3,443	2,831	19,990	(500)	25,764	
Changes during period						
Dividends of surplus			(741)		(741)	
Profit attributable to owners of parent			1,486		1,486	
Purchase of treasury shares				(1,000)	(1,000)	
Disposal of treasury shares		0		6	7	
Change in scope of consolidation			173		173	
Net changes in items other than shareholders' equity						
Total changes during period	-	0	918	(993)	(73)	
Balance at end of period	3,443	2,832	20,909	(1,493)	25,690	

	Accumulated other comprehensive income					
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	1,592	85	(11)	174	1,841	27,606
Changes during period						
Dividends of surplus						(741)
Profit attributable to owners of parent						1,486
Purchase of treasury shares						(1,000)
Disposal of treasury shares						7
Change in scope of consolidation						173
Net changes in items other than shareholders' equity	93	133	77	(62)	241	241
Total changes during period	93	133	77	(62)	241	167
Balance at end of period	1,686	218	65	112	2,083	27,774

# (4) Consolidated Statement of Cash Flows

	For the fiscal year ended March 31, 2021	For the fiscal year ended March 31, 2022
ash flows from operating activities		· · · · · · · · · · · · · · · · · · ·
Profit before income taxes	2,730	2,505
Depreciation	528	660
Impairment losses	624	-
Amortization of goodwill	21	_
Insurance claim income	(194)	_
Loss (gain) on sale of investment securities	_	(473)
Loss (gain) on valuation of investment securities	38	23
Loss (gain) on sale of property, plant and equipment	(1,136)	_
Loss (gain) on disposal of property, plant and equipment	44	0
Loss on reduction of property plant and equipment	89	_
Increase (decrease) in allowance for doubtful accounts	0	574
Increase (decrease) in provision for bonuses	111	(53)
Increase (decrease) in provision for bonuses for directors (and other officers)	(15)	9
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(3)	(0
Interest and dividend income	(258)	(414
Interest expenses	110	224
Commission expenses	_	94
Share of loss (profit) of entities accounted for using equity method	-	74
Subsidy income	(25)	(22)
Decrease (increase) in trade receivables	3,575	(3,379
Decrease (increase) in inventories	(5,737)	(130
Decrease (increase) in advance payments to suppliers	(408)	(8,280
Decrease (increase) in accounts receivable - other	6,293	0
Decrease (increase) in long-term accounts receivable- other	(4,695)	130
Increase (decrease) in accounts payable - other	(4,508)	(1,684
Increase (decrease) in long-term accounts payable - other	2,580	(2,580
Increase (decrease) in trade payables	(1,783)	3,326
Increase (decrease) in contract liabilities	292	9,323
Decrease (increase) in retirement benefit asset	(33)	(148)
Increase/decrease in consumption taxes payable/consumption taxes refund receivable	(100)	33
Other, net	(290)	128
Subtotal	(2,150)	(59)
Interest and dividends received	242	411
Interest paid	(91)	(207
Proceeds from insurance income	194	(=
Income taxes paid	(988)	(1,109)
Net cash provided by (used in) operating activities	(2,793)	(965)

For the fiscal year ended March 31, 2021For the fiscal year ended March 31, 2021Cash flows from investing activities(199)(200)Proceeds from sale and redemption of securities1,000199Purchase of property, plant and equipment(3,762)(1,196)Purchase of property, plant and equipment2,54042Purchase of intagible assets(11)(17)Payments for investments in capital of subsidiaries and associates(22)(400)Payments for investments in capital-(149)Purchase of long-term prepaid expenses(22)(115)Proceeds from sale and redemption of investment securities(2)(110)Loan advances-(500)Proceeds from collection of loans receivable2,503(1092)Collection of loans receivable(35)((1,922)Collection of loans receivable from subsidiaries and affiliates-585Contingent consideration payments of shares of subsidiaries(199)-Subsidiaries(109)-585Contingent consideration payments of shares of subsidiaries(199)-Other, ret369133Net cash provided by (used in) investing activities(17,750)(21,400)Proceeds from short-term borrowings21,25023,900Repayments of loang-term borrowings(17,83)(48)Proceeds from short-term borrowings(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid </th <th></th> <th></th> <th>(Million yen)</th>			(Million yen)
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Proceeds from sale of property, plant and equipment2,54042Purchase of intragible assets(11)(17)Payments for investments in capital of subsidiaries and associates(12)(400)Payments for investments in capital–(149)Purchase of long-term prepaid expenses(925)–Purchase of investment securities(2)(115)Proceeds from sale and redemption of investment1001,291Loan advances–(500)Proceeds from collection of loans receivable2,5031000Loan advances to subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates1001,347)Cash flows from financing activities(199)–Proceeds from sales of other securities of subsidiaries and affiliates1007(1,347)Cash flows from financing activities(17,750)(21,400)Proceeds from short-term borrowings21,25023,900Repayments of long-term borrowings(33)(1,000)Proceeds from short-term borrowings(33)(1,000)Proceeds from short-term borrowings(33)(48)Purchase of treasury shares734Dividends paid–(94)Net cash provided by (used in) financing activities3.976Horivates paid–(4)139	Proceeds from sale and redemption of securities	1,000	199
Purchase of intangible assets(11)(17)Payments for investments in capital of subsidiaries and associates(12)(400)Payments for investments in capital–(149)Purchase of long-term prepaid expenses(925)–Purchase of investment securities(2)(115)Proceeds from sale and redemption of investment1001,291Loan advances–(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates1035Proceeds from sales of other securities of shares of subsidiaries1,007(1,347)Cash flows from financing activities1,007(1,347)Cash flows from financing activities21,25023,900Repayments of short-term borrowings21,25023,900Repayments of short-term borrowings(33)(1,000)Proceeds from slot-term borrowings(33)(48)Purchase of treasury shares734Dividends paid–(718)(748)Commission fee paid–(94)(139)Net cash provided by (used in) financing activities3,976(1,184)Repayments of lease liabilities(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid–(94)(139)Net cash p	Purchase of property, plant and equipment	(3,762)	(1,196)
Payments for investments in capital of subsidiaries and associates(12)(400)Payments for investments in capital-(149)Purchase of long-term prepaid expenses(925)-Purchase of form sale and redemption of investment securities(2)(115)Proceeds from collection of loans receivable2,503100Loan advances-(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates-585Proceeds from collection of other securities of subsidiaries and affiliates resulting in change in scope of consolidation affiliates-585Contingent consideration payments of shares of subsidiaries(199)Other, net369-(21,400)Proceeds from short-term borrowings21,25023,900(21,400)Proceeds from short-term borrowings(17,750)(21,400)Proceeds from disposal of treasury shares(33)(1,000)Proceeds from disposal of treasury shares(718)(748)Commission fee paid-(94)(4)Proceeds from disposal of treasury shares(4)139Commission fee paid-(4)139Commission fee paid-(94)Net cash provided by (used in) financing activities3,976(1,184)Commission fee paid-(94)Net cash and cash equivalents2,18	Proceeds from sale of property, plant and equipment	2,540	42
associates(12)(400)Payments for investments in capital-(149)Purchase of long-term prepaid expenses(925)-Purchase of investment securities(2)(115)Proceeds from sale and redemption of investment1001,291Loan advances-(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)Other, net369Proceeds from from financing activities1,0007(1,347)-Cash flows from financing activities21,25023,900-Proceeds from hort-term borrowings21,25023,900-Repayments of short-term borrowings(17,750)(21,400)1,399Proceeds from long-term borrowings(33)(1,000)-Proceeds from long-term borrowings(33)(480)-Purchase of treasury shares73410Dividends paid(718)(748)(748)Commission fee paid-(94)139Net cash provided by (used in jinancing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139	Purchase of intangible assets	(11)	(17)
Purchase of long-term prepaid expenses(925)Purchase of investment scurities(2)(115)Proceeds from sale and redemption of investment1001,291Loan advances-(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)Other, net369-Net cash provided by (used in) investing activities1,007(1,347)Cash flows from financing activities(17,750)(21,400)Proceeds from short-term borrowings(17,750)(21,400)Proceeds from slop-term borrowings(33)(1,000)Proceeds from long-term borrowings(33)(1,000)Proceeds from diposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,976Effect of exchange rate change on cash and cash equivalents2,185(989)Cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433		(12)	(400)
Purchase of investment securities(2)(115)Proceeds from sale and redemption of investment securities1001,291Loan advances-(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)Other, net369Net cash provided by (used in) investing activities1,007(1,347)Cash flows from financing activities21,25023,900Proceeds from short-term borrowings21,25023,900Proceeds from long-term borrowings(33)(1,000)Proceeds form long-term borrowings(33)(48)Purchase of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,976Effect of exchange rate change on cash and cash equivalents2,185(989)Cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Payments for investments in capital	_	(149)
Proceeds from sale and redemption of investment securities1001,291Loan advances-(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and advances to subsidiaries and affiliates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)Other, net369Net cash provided by (used in) investing activities1,007(1,347)-Proceeds from financing activities1,007(21,400)Proceeds from short-term borrowings21,25023,900Repayments of short-term borrowings(17,750)(21,400)-Proceeds from fung-term borrowings(17,750)(21,400)-Proceeds from disposal of treasury shares(33)(1,000)-Proceeds from disposal of treasury shares734-Dividends paid-(718)(748)-Commission fee paid(94)-Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents2,185(989)Cash and cash equivalents and equivalents2,185(985)Commission of subsidiaries in consolidation-433 </td <td>Purchase of long-term prepaid expenses</td> <td>(925)</td> <td>-</td>	Purchase of long-term prepaid expenses	(925)	-
securities1001,291Loan advances-(500)Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)Other, net369Net cash provided by (used in) investing activities1,007(1,347)-Cash flows from financing activities1,007(21,400)-Proceeds from long-term borrowings21,25023,900-Repayments of long-term borrowings(17,750)(21,400)Proceeds from long-term borrowings(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(989)Net increase (decrease) in cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Purchase of investment securities	(2)	(115)
Proceeds from collection of loans receivable2,503100Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)Other, net369Net cash provided by (used in) investing activities1,007(1,347)Cash flows from financing activities21,25023,900Proceeds from short-term borrowings2,0401,399Repayments of short-term borrowings(831)(828)Repayments of long-term borrowings(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,976Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents(4)139Net increase in a cash equivalents(4)139Increase in cash and cash equivalents(4)139Increase in cash and cash equivalents(4)9,037Increase in cash and cash equivalents(4)9,037Increase in cash and cash equivalents(4)9,037Increase in cash and cas		100	· · · · · · · · · · · · · · · · · · ·
Loan advances to subsidiaries and associates(35)(1,092)Collection of loans receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)-Other, net369Net cash provided by (used in) investing activities1,007(1,347)Cash flows from financing activities21,25023,900Repayments of short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings(831)(828)Repayments of long-term borrowings(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,976Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents2,185(983)Cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Loan advances	_	(500)
Collection of loars receivable from subsidiaries and affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)-Other, net369Net cash provided by (used in) investing activities1,007(1,347)Cash flows from financing activities1,007(1,347)Proceeds from short-term borrowings21,25023,900Repayments of short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings(331)(828)Repayments of long-term borrowings(53)(48)Purchase of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net cash equivalents at beginning of period increase (decrease) in cash and cash equivalents(35)(989)Cash and cash equivalents to ensolidation-433	Proceeds from collection of loans receivable	2,503	100
affiliates1035Proceeds from sales of other securities of subsidiaries and affiliates resulting in change in scope of consolidation Contingent consideration payments of shares of subsidiaries-585Contingent consideration payments of shares of subsidiaries(199)-Other, net369Net cash provided by (used in) investing activities1,007(1,347)Cash flows from financing activities21,25023,900Proceeds from short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings(17,750)(21,400)Proceeds from long-term borrowings(13)(1,000)Proceeds from long-term borrowings(53)(48)Purchase of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (dcrease) in cash and cash equivalents(4)139Net increase in cash and cash equivalents(2,185(989)Cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Loan advances to subsidiaries and associates	(35)	(1,092)
affiliates resulting in change in scope of consolidation-585Contingent consideration payments of shares of subsidiaries(199)-Other, net369Net cash provided by (used in) investing activities1,007(1,347)Cash flows from financing activities1,007(1,347)Proceeds from short-term borrowings21,25023,900Repayments of short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings(17,750)(21,400)Proceeds from long-term borrowings(331)(828)Repayments of long-term borrowings(533)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents tengting of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433		10	35
subsidiaries(199)-Other, net369Net cash provided by (used in) investing activities1,007(1,347)Cash flows from financing activities21,25023,900Proceeds from short-term borrowings21,25023,900Repayments of short-term borrowings2,0401,399Repayments of long-term borrowings(17,750)(21,400)Proceeds from long-term borrowings2,0401,399Repayments of long-term borrowings(831)(828)Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents-433	affiliates resulting in change in scope of consolidation	_	585
Net cash provided by (used in) investing activities1,007(1,347)Cash flows from financing activities7007(1,347)Proceeds from short-term borrowings21,25023,900Repayments of short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings2,0401,399Repayments of long-term borrowings(831)(828)Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433		(199)	-
Cash flows from financing activitiesProceeds from short-term borrowings21,25023,900Repayments of short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings2,0401,399Repayments of long-term borrowings(831)(828)Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Other, net	3	69
Proceeds from short-term borrowings21,25023,900Repayments of short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings2,0401,399Repayments of long-term borrowings(831)(828)Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Net cash provided by (used in) investing activities	1,007	(1,347)
Repayments of short-term borrowings(17,750)(21,400)Proceeds from long-term borrowings2,0401,399Repayments of long-term borrowings(831)(828)Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Cash flows from financing activities		
Proceeds from long-term borrowings2,0401,399Repayments of long-term borrowings(831)(828)Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Proceeds from short-term borrowings	21,250	23,900
Repayments of long-term borrowings(831)(828)Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Repayments of short-term borrowings	(17,750)	(21,400)
Repayments of lease liabilities(53)(48)Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Proceeds from long-term borrowings	2,040	1,399
Purchase of treasury shares(33)(1,000)Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid-(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Repayments of long-term borrowings	(831)	(828)
Proceeds from disposal of treasury shares734Dividends paid(718)(748)Commission fee paid–(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation–433		(53)	(48)
Dividends paid(718)(748)Commission fee paid–(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation–433		(33)	(1,000)
Commission fee paid–(94)Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation–433	· ·	73	4
Net cash provided by (used in) financing activities3,9761,184Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation–433	Dividends paid	(718)	(748)
Effect of exchange rate change on cash and cash equivalents(4)139Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation–433	Commission fee paid		(94)
Net increase (decrease) in cash and cash equivalents2,185(989)Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation–433	Net cash provided by (used in) financing activities	3,976	1,184
Cash and cash equivalents at beginning of period6,8519,037Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation-433	Effect of exchange rate change on cash and cash equivalents	(4)	139
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation – 433	Net increase (decrease) in cash and cash equivalents	2,185	(989)
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation - 433	Cash and cash equivalents at beginning of period	6,851	9,037
Cash and cash equivalents at end of period 9,037 8,481	Increase in cash and cash equivalents resulting from		433
	Cash and cash equivalents at end of period	9,037	8,481