

Disclaimer: This document is an English translation of the original document in Japanese and has been prepared solely for reference purposes. In the event of any discrepancy between this English translation and the original in Japanese, the original shall prevail in all respects.

## Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 [Japanese GAAP]



May 14, 2026

Company name: TOKYO SANGYO CO., LTD.

Stock exchange listing: Tokyo Stock Exchange

Code number: 8070

URL: <https://www.tscom.co.jp/>

Representative: Minoru Kambara, Representative Director, Chairman of the Board

Contact: Kenji Tazawa, Director, Executive Managing Officer

Phone: +81-3-5203-7841

Scheduled date of general shareholders' meeting: June 24, 2026

Scheduled date of commencing dividend payments: June 25, 2026

Scheduled date of filing securities report: June 23, 2026

Availability of supplementary explanatory materials on financial results: Available

Schedule of financial results briefing session: Scheduled (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.)

### 1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 - March 31, 2026)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended								
March 31, 2026	63,235	(10.6)	3,426	51.2	4,045	50.0	2,513	16.1
March 31, 2025	70,716	8.7	2,266	–	2,696	–	2,164	–

(Note) Comprehensive income: Fiscal year ended March 31, 2026: ¥5,198 million [150.9%]

Fiscal year ended March 31, 2025: ¥2,071 million [–%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
Fiscal year ended					
March 31, 2026	96.34	–	10.9	4.3	5.4
March 31, 2025	83.07	–	10.6	3.3	3.2

(Reference) Equity in earnings of affiliated companies:

Fiscal year ended March 31, 2026: ¥(24) million

Fiscal year ended March 31, 2025: ¥(42) million

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2026	102,135	25,266	24.7	966.37
As of March 31, 2025	84,593	21,000	24.8	804.81

(Reference) Equity: As of March 31, 2026: ¥25,242 million

As of March 31, 2025: ¥20,977 million

### (3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2026	4,785	5,080	(1,378)	19,372
March 31, 2025	5,352	1,711	(7,495)	10,662

### 2. Dividends

	Annual dividends					Total dividends	Payout ratio (consolidated)	Ratio of dividends to net assets (consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
Fiscal year ended March 31, 2025	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
March 31, 2025	–	18.00	–	18.00	36.00	953	43.3	4.6
March 31, 2026	–	19.00	–	19.00	38.00	1,009	39.4	4.3
March 31, 2027 (Forecast)	–	20.00	–	20.00	40.00		61.5	

(Note) Total dividends include dividends paid on the Company's treasury shares held by the Stock Grant ESOP Trust account (¥3 million for the fiscal year ended March 31, 2025; ¥5 million for the fiscal year ended March 31, 2026) and dividends paid on the Company's treasury shares held by the Directors' Compensation BIP Trust account (¥12 million for the fiscal year ended March 31, 2025; ¥12 million for the fiscal year ended March 31, 2026).

### 3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 - March 31, 2027)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
Full year	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
	63,000	(0.4)	2,500	(27.0)	2,500	(38.2)	1,700	(32.4)	65.08

**\* Notes:**

(1) Significant changes in scope of consolidation during the period: None

Newly included: – (Company name: –)

Excluded: – (Company name: –)

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: None

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(3) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the year (including treasury shares):

March 31, 2026: 28,678,486 shares

March 31, 2025: 28,678,486 shares

2) Total number of treasury shares at the end of the year:

March 31, 2026: 2,558,069 shares

March 31, 2025: 2,613,080 shares

3) Average number of shares outstanding during the period:

Year ended March 31, 2026: 26,091,703 shares

Year ended March 31, 2025: 26,060,204 shares

(Note) The Company has introduced the Stock Grant ESOP Trust and the Directors' Compensation BIP Trust. Shares of the Company held by the Trusts are included in treasury shares.

**(Reference) Summary of Non-consolidated Financial Results****1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 - March 31, 2026)**

(1) Non-consolidated Operating Results (% indicates changes from the previous corresponding period.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2026	59,056	(9.4)	3,470	91.7	3,956	75.6	2,202	21.7
March 31, 2025	65,164	11.5	1,809	—	2,253	—	1,810	—

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2026	84.42	—
March 31, 2025	69.47	—

(Note)

(2) Non-consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2026	98,698	23,396	23.7	895.72
As of March 31, 2025	82,014	19,842	24.2	761.24

(Reference) Equity: As of March 31, 2026: ¥23,396 million

As of March 31, 2025: ¥19,842 million

\* These financial results are outside the scope of audit by certified public accountants or an audit firm.\* Explanation on the proper use of financial results forecast and other notes

The earnings forecasts and forward-looking statements herein are based on information available to the Company at the time of preparation and certain assumptions deemed to be reasonable, and the Company does not guarantee the achievement of the projections. Actual result may vary significantly due to various factors. For the assumptions used for the earnings forecasts and the notes regarding the use thereof, please refer to “(4) Future Outlook” under “1. Overview of Operating Results, etc.” on page 3 of the attached document.