## INVESTORS GUIDE 2015

TOKYO SANGYO CO., LTD.

## Message from the President

Since its founding in 1947, Tokyo Sangyo Co., Ltd., as a general trading company dealing in machinery, has always upheld the ideas of "Trust" and "Contribution" as part of its corporate philosophy when pursuing its activities. Specifically, by closely aligning our sales activities to our customers, accurately grasping their needs, and swiftly proposing solutions to their problems and providing optimal products, we have been able to earn the trust of our customers while also making contributions to society. We are truly grateful to our customers and all of our stakeholders for the assistance and support they have provided, without which our history of more than 60 years would have never been possible. By making efforts to further streamline our organization and enhance efficiency and by focusing on the cultivation of human resources and new product development, we will continue to steadily build up a corporate structure capable of responding quickly to drastic changes in the business climate.

## **Analysis of Operations**

The Japanese economy during the fiscal year under review was on a gradual recovery trend with the employment and income conditions on a recovery track supported by the economic stimulus measures of the government, as well as depreciation of the yen and rise in stock prices attributable primarily to the additional monetary easing policies of the Bank of Japan, in spite of a decline in personal consumption in reaction to the last-minute demand preceding the consumption tax hike.

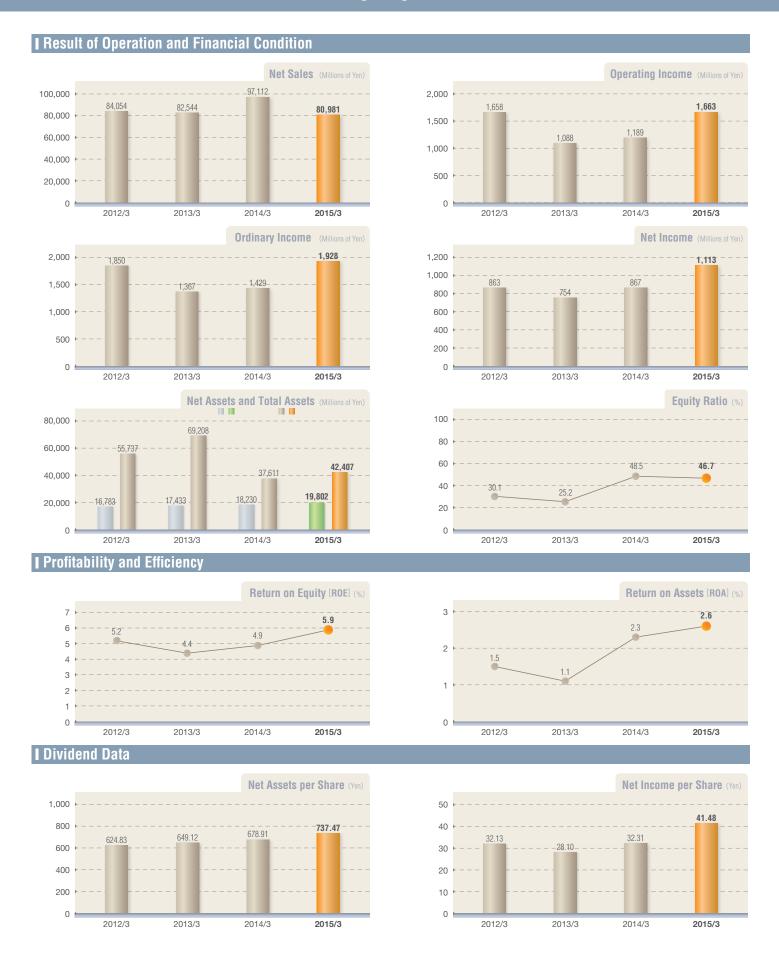
Under such circumstances, for the fiscal year the Company recorded a contract volume of 101,249 million yen, up 15,318 million yen (17.8%) from the previous fiscal year. Further, net sales decreased by 16,130 million yen (16.6%) from the previous fiscal year to 80,981 million yen. As a result, gross profit of 6,070 million yen, operating income of 1,663 million yen, ordinary income of 1,928 million yen and net income of 1,113 million yen were recorded.

I would like to ask all of our stakeholders for your continued support and encouragement in the years to come.

President: Toshio Satomi



## Non-Consolidated Financial Highlights



## Overview of Operations by Segment

## **Electrical Power-related Segment**

### **Description of Main Businesses**

Power Department, Electrical Machinery Department: We are mainly engaged in the sale of various facilities to the power industry, including turbines and boilers for power generation and power transmission and distribution equipment, as well as in the maintenance of existing facilities.

## **Overview of Operations for the Current Fiscal Year**

Contract volume increased by 5,966 million yen (12.7%) from the previous fiscal year to 53,074 million yen, in spite of the absence of contracts or sales relating to new large-scale projects, due to the solid performance of the after-sales service business. Further, net sales decreased by 29,254 million yen (42.9%) from the previous fiscal year to 38,866 million yen, and an operating income of 388 million yen



## **Chemical Machinery-related Segment**

## **Description of Main Businesses**

Chemical Engineering Department, Plant Machinery Department: From the sale of stand-alone equipment to the chemical, pharmaceutical, paper manufacturing, non-ferrous metals industries, to total plant engineering and construction, we are engaged in a wide range of domestic and overseas businesses that meet the needs of our customers. We are also focusing our efforts on the renewable energy business, including photovoltaic, binary cycle and wind generation. Additionally, we were the first in Japan after World War II to engage in ship exporting, and since then we have been handling various types of marine vessels ship board machines and ship maintenance materials. vessels, ship board machines and ship maintenance materials.

## **Overview of Operations for the Current Fiscal Year**

While the trend of transferring operations to overseas continues in the domestic chemical industry due mainly to appreciation of the yen and a surge in energy costs, healthy activity mainly in the renewable energy business resulted in an increase in contract volume by 86 million yen (0.4%) from the previous fiscal year to 21,328 million yen. Net sales also increased by 4,889 million yen (37.5%) from the previous fiscal year to 17,918 million yen, and an operating income of 514 million yen was recorded.



## **Precision & Electronic Machinery-related Segment**

Precision & Electronic Machinery Department: In addition to supplying machine tools, metal processing machinery, precision measurement equipment, various automated machinery, and electronic machinery, we provide total engineering services for facilities and equipment. In our overseas business, we have been providing various machinery, equipment and services over the years from Japan to each region in the world from our bases in China, Taiwan, the ASEAN countries, Europe and the United States.

## **Overview of Operations for the Current Fiscal Year**

Contract volume increased by 6,823 million yen (71.4%) from the previous fiscal year to 16,382 million yen, attributable primarily to the robust capital investments by overseas automotive-related industries, as well as significant growth in demand for smartphone-related machinery in China. Net sales also increased by 6,428 million yen (64.1%) from the previous fiscal year to 16,453 million yen, and an operating income



## **Environment-related Segment**

## **Description of Main Businesses**

Energy & Environment Department: We select and provide the optimal equipment and products to meet the "energy-saving," "CO2 reduction," and "energy cost reduction" needs of our customers. We also provide a broad spectrum of support services to environment-related businesses ranging from the planning of various waste disposal and processing facilities and the acquisition of permits and subsidies to the construction and operation of such facilities.

We are engaged in the leasing and sale of environmentally consideration devices, including water-saving

devices for toilets.

We are engaged in the sale of general polyethylene products including packaging and bags made of environmentally-friendly materials, garbage bags designated by municipalities and plastic bags for retailers, in addition to the sale of packaging materials.

## **Overview of Operations for the Current Fiscal Year**

Contract volume increased by 2,444 million yen (31.0%) from the previous fiscal year to 10,329 million yen. This is primarily attributable to the robust solar power generation business, as well as an increase in the number of orders for polyethylene packaging products for convenience stores and supermarkets. Although net sales increased by 1,807 million yen (31.2%) from the previous fiscal year to 7,609 million yen, an operating loss of 68 million yen was recorded.



## **Others**

## **Description of Main Businesses**

## We are engaged in the leasing of real estate.

## Overview of Operations for the Current Fiscal Year

Contract volume decreased by 1 million yen from the previous fiscal year to 134 million yen, net sales likewise decreased by 1 million yen from the previous fiscal year to 134 million yen, and an operating income of 55 million yen was recorded.



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## Non-Consolidated Statement of Financial Position

		(Millions of Ye
	2014	2015
Assets		
Current assets		
Cash and deposits	8,301	7,322
Notes receivable - trade	1,495	1,763
Accounts receivable - trade	15,103	14,763
Operating accounts receivable	342	348
Lease receivables	43	14
Lease investment assets	4	2
Securities	0.000	1,100
Beneficiary right of accounts receivable in trust	2,099	2,399
Merchandise	572	853
Advance payments - trade	1,001 120	2,716 141
Prepaid expenses  Accounts receivable - other	20	59
Deferred tax assets	163	
Derivatives	9	148 42
Other	39	24
Allowance for doubtful accounts	(90)	(37
Total current assets	29,228	31,664
Non-current assets	29,220	31,004
Property, plant and equipment		
Buildings	2,146	2,173
Accumulated depreciation and impairment loss	(978)	(1,048
Buildings, net	1,167	1,124
Machinery and equipment	215	244
Accumulated depreciation and impairment loss	(101)	(126
Machinery and equipment, net	113	117
Vehicles	2	2
Accumulated depreciation	(2)	(2
Vehicles, net	0	(
Tools, furniture and fixtures	953	883
Accumulated depreciation and impairment loss	(554)	(587
Tools, furniture and fixtures, net	399	296
Land	614	626
Leased assets	42	43
Accumulated depreciation	(5)	(13
Leased assets, net	37	29
Construction in progress	_	96
Total property, plant and equipment	2,332	2,290
Intangible assets		
Patent right	0	(
Software	10	(
Leased assets	260	223
Other	3	3
Total intangible assets	274	234
Investments and other assets		
Investment securities	4,494	6,079
Shares of subsidiaries and associates	181	243
Investments in capital of subsidiaries and associates	46	287
Long-term loans receivable	3	3
Long-term loans receivable from subsidiaries and associates	_	40
Long-term loans receivable from employees	14	12
Bad debts	9	
Golf club membership	121	97
	598	1,140
Prepaid pension cost		336
Other	346	
Other Allowance for doubtful accounts	(41)	(23
Other		(23 8,217 <b>10,742</b>

	2014	(Millions of Yen)
Liabilities	2014	2013
Current liabilities		
Notes payable - trade	1,835	2,233
Accounts payable - trade	4,179	4,805
Accounts payable - consignment	8,625	7,723
Operating accounts payable	79	121
Short-term loans payable	1,570	1,570
Lease obligations	105	81
Accounts payable - other	154	150
Income taxes payable	278	242
Accrued expenses	49	74
Advances received	1.227	3,878
Deposits received	41	43
Provision for bonuses	287	292
Provision for directors' bonuses	35	40
Deferred installment income	30	27
Derivatives liabilities	9	11
Other	21	19
Total current liabilities	18,530	21,315
Non-current liabilities		,
Long-term loans payable	20	10
Lease obligations	250	195
Provision for directors' retirement benefits	64	46
Provision for loss on guarantees	26	22
Long-term guarantee deposited	90	92
Deferred tax liabilities	380	906
Deferred tax liabilities for land revaluation	18	17
Other	0	_
Total non-current liabilities	850	1,289
Total liabilities	19,380	22,604
Net assets		
Shareholders' equity		
Capital stock	3,443	3,443
Capital surplus		
Legal capital surplus	2,655	2,655
Other capital surplus	_	108
Total capital surpluses	2,655	2,764
Retained earnings		
Legal retained earnings	385	385
Other retained earnings		
General reserve	7,113	7,113
Reserve for special depreciation	40	36
Reserve for reduction entry	37	39
Retained earnings brought forward	4,233	5,205
Total retained earnings	11,810	12,779
Treasury shares	(537)	(647)
Total shareholders' equity	17,370	18,339
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	825	1,406
Deferred gains or losses on hedges	0	21
Revaluation reserve for land	33	35
Total valuation and translation adjustments	860	1,462
Total net assets	18,230	19,802
Total liabilities and net assets	37,611	42,407

## Non-Consolidated Income Statement

		(Millions of Yen)
	2014	2015
Net sales		
Net sales of goods	96,005	80,102
Agency commission income	1,106	879
Total net sales	97,112	80,981
Cost of sales	,	,
Beginning goods	294	572
Cost of purchased goods	91,771	75,192
Total	92,065	75,764
Ending goods	572	853
Cost of goods sold	91,493	74,911
Total cost of sales	91,493	74,911
Gross profit	5,618	6,070
Reversal of unrealized income on installment sales	3	3
Gross profit - net	5,621	6,074
Selling, general and administrative expenses	4,432	4,411
Operating income	1,189	1,663
Non-operating income		
Interest income	2	3
Interest on securities	25	21
Dividend income	146	158
Land and house rent received	46	49
Other	56	74
Total non-operating income	277	308
Non-operating expenses		
Interest expenses	16	19
Provision of allowance for doubtful accounts	_	17
Other	20	5
Total non-operating expenses	37	42
Ordinary income	1,429	1,928
Extraordinary income		
Gain on sales of non-current assets	29	_
Gain on sales of investment securities	107	8
Total extraordinary income	137	8
Extraordinary losses		
Loss on disposal of non-current assets	31	4
Loss on sales of non-current assets	6	20
Loss on valuation of shares of subsidiaries and associates		19
Loss on sales of golf club memberships	_	3
Impairment loss	_	13
Other	3	0
Total extraordinary losses	40	62
Income before income taxes	1,526	1,874
Income taxes - current	554	513
Income taxes - deferred	104	247
Total income taxes	658	760
Net income	867	1,113

## Office and Locations

## Main Office

Shin-Otemachi Building, 2-1 Otemachi 2-chome, Chiyoda-ku, Tokyo 100-0004 Tel +81-3-5203-7690, Fax +81-3-5203-0640 http://www.tscom.co.jp

## Sapporo Office

Hokkaido Building, 1 Kitanijyonishi 4-chome, Chuo-ku, Sapporo, Hokkaido 060-0002 Tel +81-11-221-7146, Fax +81-11-221-7149

## Sendai Office

Toryo Building, 8-1 Ichibancho 1-chome, Aoba-ku, Sendai, Miyagi 980-0811 Tel +81-22-266-4111, Fax +81-22-227-6693

## Niigata Office

Hokuriku Building, 2-23 Higashi Odori 1-chome, Chuo-ku, Niigata 950-0087 Tel +81-25-243-0011, Fax +81-25-243-0014

## Kashima Branch

Otake Building, 64-181 Hiraizumi Higashi 1-chome, Kamisu, Ibaraki 314-0145 Tel +81-299-93-5131, +81-299-93-5132, Fax +81-299-93-5137

## Shizuoka Office

South Spot Shizuoka Building, 18-1 Minamicho, Suruga-ku, Shizuoka 422-8067 Tel +81-54-280-0551, Fax +81-54-281-5041

## Fuji Branch, Shizuoka Office

Keiki Square Building, 94 Nagatacho 1-chome, Fuji, Shizuoka 417-0055 Tel +81-545-51-7510, Fax +81-545-51-3450

Nagoya Office Sakae Daiichi Seimei Building, 13 Shin Sakaecho 2-chome, Naka-ku, Nagoya, Aichi 460-0004 Tel +81-52-959-3490, Fax +81-52-959-3020

### Kansai Office

Ship Kobe Kaigan Building, 3 Kaigan-dori, Chuo-ku, Kobe 650-0024 Tel +81-78-321-2461, Fax +81-78-321-2463

Hiroshima Branch, Kansai Office Hiroshima Inarimachi Daiichi Seimei Building., 2-16 Inarimachi, Minami-ku, Hiroshima 732-0827 Tel +81-82-261-0870, Fax +81-82-261-0909

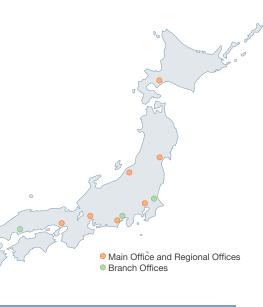
West Japan Office Fukuoka Asahi Building, 2-1-1 Hakata Station-mae, Hakata-ku, Fukuoka 812-0011 Tel +81-92-432-3811, Fax +81-92-483-0677

Nagasaki Daiichi Seimei Building, 2-24 Kouzenmachi, Nagasaki 850-0032 Tel +81-95-826-4266, Fax +81-95-826-4268

## **Subsidiary Company**

Tokyo Sangyo Fudosan K.K. (real estate management, brokerage, and insurance businesses) Shin-Otemachi Building, 2-1 Otemachi 2-chome, Chiyoda-ku,Tokyo 100-0004 Tel +81-3-5203-7868, Fax +81-3-5203-7932

TSC Machinery Co.,LTD.
Shin-Otemachi Building, 2-1 Otemachi 2-chome,
Chiyoda-ku, Tokyo 100-0004
Tel +81-3-6777-0990, Fax +81-3-5203-7699



## **Overseas Offices and Locations of Local Representatives**

**Taipei Office**14F-5, No.85, Chung Hsiao E Rd.,
Sec.1, Taipei R.O.C.
Tel 886-2-2396-6131, 886-2-2396-6151,
Fax 886-2-2396-6171

Jakarta Representative Office Indonesia Stock Exchange Tower 1, 17th FL, Suite 1707A Jl.Jend.Sudirman Kav.52-53, Jakarta 12190, Indonesia Tel 62-21-515-1267, Fax 62-21-515-1268

# Shanghai Representative Office Room D-405, Oriental International Plaza, 85-Loushanguan Road, Chang Ning, Shanghai 200336 P.R.China Tel 86-21-6235-1333, Fax 86-21-6235-1821

Bangkok Representative Office United Center Building 29th Floor, 323 Silom Rd., Bangrak, Bangkok Tel 66-2-631-1982, Fax 66-631-1983

**Subsidiary Companies** 

Tokyo Sangyo Singapore (Pte.) Ltd. UOB Plaza 1, 36th Floor, 80 Raffles Place, Tel +81-65-6248-4637, Fax +81-65-6248-4531

# TSC (Shanghai) Corp. Room D-405, Oriental International Plaza, 85-Loushanguan Road, Chang Ning, Shanghai 200336 P.R.China Tel 86-21-6235-1333, Fax 86-21-6235-1821

Ruanzhou Office (TSC (Shanghai) Corp.)
Room E-25, 16th Floor, VILI International Bldg,
No.167, LinHexi Rd, Tian He Dist,
Guangzhou 510000, P.R. China
Tel 86-20-3867-7307, Fax 86-20-3867-7910

## Tokyo Sangyo (Thailand) Co.,Ltd United Center Building 29th Floor, 323 Silom Rd., Bangrak, Bangkok Tel 66-2-631-1982, Fax 66-631-1983

PT Tokyo Sangyo Indonesia Indonesia Stock Exchange Tower 1Lt. 17 Suite 1707A, Jl. Sudirman Kav. 52-53, Jakarta Selatan 12190, Indonesia Tel 62-21-515-1267, Fax 62-21-515-1268

Tokyo Sangyo, Inc. 3858 Carson Street Suite 304, Torrance CA 90503, U.S.A. Tel 1-310-540-6052, Fax 1-310-540-6054

Tokyo Sangyo Machinery, S. A. de C. V.
Edificio Montecarlo Av. Las Americas #608-203
Fracc. La Fuente C.P. 20239 Aguascalientes,
Ags. Mexico
Tel 52-449-915-5091, Fax 52-449-915-5315

Tokyo Sangyo Europe GmbH An der Welle 4, 60322 Frankfurut/Main, Germany

Tel 49-69-7593-8556, Fax 49-69-7593-8200

## History

## April 1942

Establishment of Yamato Kikai Co.,Ltd. the forerunner of the current company a manufacturer and seller of machinery and equipment.

## **July 1947**

With the breakup of the previous Mitsubishi corporation members of the Machinery Division take over the management of the company, and change the company name to TOKYO SANGYO CO.,LTD.

## October 1947

With the support of Mitsubishi Group companies, beginning of domestic sales and the import-export of general industrial equipment and machinery.

## August 1959

First listing on the Tokyo Stock Exchange as an OTC company.

## March 1960

To diversify its product line, company makes equal-partner merger with Nikkyo Sangyo, a ship and shipping machinery importer-exporter. Main office moved to 2-6 Marunouchi, Chiyoda-Ku,Tokyo.

## October 1961

First listing on the Tokyo Stock Exchange, Second Section.

## **July 1963**

Main office moved to 3-2 Marunouchi, Chiyoda-Ku, Tokyo.

## **April 1977**

Established Tokyo Sangyo Singapore (Pte)

## **April 1996**

Opened the Jakarta Representative office.

## September 1996

First listing on the Tokyo Stock Exchange, First Section.

Main office moved to No.16-4 2-Chome Konan Minato-Ku, Tokyo.

## August 2006

Main office moved to 2-1, Otemachi 2-Chome Chiyoda-Ku, Tokyo.

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## August 2006

Opened the Bangkok Representative Office.

## October 2006

Established TSC (Shanghai) Co.,Ltd.

Integrated the Osaka Office and the Kobe Office and opened the Kansai Office.

## October 2011

Established Tokyo Sangyo (Thailand) Co., Ltd.

## December 2012

Established PT Tokyo Sangyo Indonesia

## April 2013

Established Tokyo Sangyo, Inc.

## April 2014

Established TSC Machinery Co.,Ltd.

May 2014

## de C.V.

Established Tokyo Sangyo Machinery, S.A.

Established Tokyo Sangyo Europe GmbH.

## Corporate Profile

## **Corporate Profile**

Name of the Company	Tokyo Sangyo Co.,Ltd.
Address	Shin-Otemachi Building, 2-1 Otemachi 2-chome, Chiyoda-Ku, Tokyo 100-0004, Japan
Date of Establishment	October 20, 1947
Capital Fund	3,443 million Japanese yen (the stock is listed on Tokyo stock Exchange, First Section)
Number of Employees	244
URL	http://www.tscom.co.jp/

## **Business Operations**

Domestic and international sales of machinery, plant, materials, tools, chemicals and real estate renting operations.

## Stock and Shareholders Information

Stock Information	(As of March 31, 2015)		
Number of Shares Authorized	64,000,000 shares		
<b>Total Number of Shares Issued</b> 28,678,486 shares (Includes 1,215,390 shares of treasury stock held by the Company			
Number of Shareholders	3,859		

## **Major Shareholders**

(As of March 31, 2015)

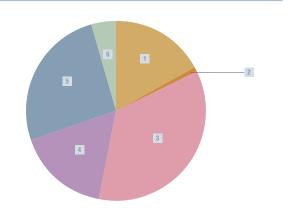
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Name	Number of Shares held (Thousands)	Percentage of Share Ownership (%)
MITSUBISHI HITACHI POWER Systems,Ltd.	3,913	13.64
Mitsubishi Corporation	3,849	13.42
CGML PB CLIENT ACCOUNT/COLLATERAL	1,800	6.27
Japan Trustee Services Bank, Ltd. (Trust account)	1,561	5.44
Mitsubishi Electric Corporation	1,026	3.57
CREDIT SUISSE (LUXEMBOURG) S.A. ON BEHALF OF CLIENTS	650	2.26
The Master Trust Bank of Japan, Ltd (ESOP Trust account)	611	2.13
CBNY DFA INTL SMALL CAP VALUE Portfolio	515	1.79
Meiji Yasuda Life Insurance Company	500	1.74
MSIP CLIENT SECURITIES	496	1.73
note) In addition to the above, there are 1.215.200 char	on (4.220/) of trans	oury charge hold by th

note) In addition to the above, there are 1,215,390 shares (4.23%) of treasury shares held by the Company.

Directors and Corporate Auditors	(As of June 26, 2015)
Representative Director/President	Toshio Satomi
Senior Executive Director	Yuji Kanemaki
Managing Director	Hiroshi Ito
Managing Director	Takashi Sudo
Managing Director	Ichiro Ito
Director	Yoshiaki Yoneyama
Director	Minoru Kambara
Director	Yoshiki Fuse
Director	Osamu Kawaguchi
Standing Corporate Auditor	Tamoji Negishi
Standing Corporate Auditor	Kenichi Kimino
Corporate Auditor	Yutaka Koide
Corporate Auditor	Seiko Fukuzaki

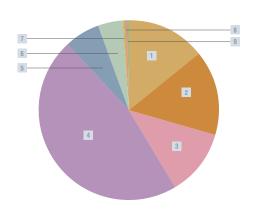
## **Distribution of Shares**

(As of March 31, 2015)



## Distribution of Shares by Type of Shareholder

1 Financial Institutions	4,861,513	16.95%
2 Financial instruments business operators	242,613	0.85%
3 Other Companies	10,124,052	35.30%
4 Foreign Companies, etc.	4,820,179	16.81%
5 Individuals, Others	7,414,739	25.85%
6 Treasury Shares	1,215,390	4.24%



## **Distribution of Shares by Number of Shares Held**

1 Less than 1 unit	556	14.41%	6 100 or more units	165	4.28%
2 1 or more units	591	15.31%	7 500 or more units	14	0.36%
3 5 or more units	456	11.82%	8 1,000 or more units	16	0.41%
4 10 or more units	1,803	46.72%	9 5,000 or more units	10	0.26%
5 50 or more units	248	6.43%			