



TOKYO SANGYO

CORPORATE GUIDE



東京産業 を支える

から世界

Since its founding in 1947, Tokyo Sangyo has supported industries and lifelines around the world through the installation and maintenance of thermal and hydroelectric power generation facilities and plant equipment, as well as the sales of industrial machinery. Looking ahead, we will continue to grow alongside people worldwide as a general machinery trading company with strong environmental and energy capabilities, guided by our corporate philosophy of "trust" and "contribution". As we approach our 80th anniversary in 2027, we aim to establish ourselves as a leading general machinery trading company with strengths in the environment and energy sectors.

CORPORATE PROFILE

Corporate Profile

Company Name	TOKYO SANGYO CO., LTD.
Head Office	2-1 Otemachi 2-chome, Chiyoda-ku, Tokyo(8th Floor, Shin Otemachi Building)
Founded	Oct. 20, 1947
Capital	3,443,284,858 Japanese yen (Listed on the Tokyo Stock Exchange Prime Market)
Number of Employees	Non-consolidated:345/Consolidated:402 (As of Mar. 31, 2026)

Main Banks

MUFG Bank, Ltd. / Mitsubishi UFJ Trust and Banking Corporation / The Yamanashi Chuo Bank, Ltd.
Sumitomo Mitsui Banking Corporation / Mizuho Bank, Ltd.

Our Businesses

Our group is made up of 14 subsidiaries and 2 affiliated companies. We are consisted of "electric power business", "environment, chemicals and machinery business", and "lifestyle business". We are engaged in the sale, maintenance and service of various types of machinery, plants, materials, tools, chemicals, etc. both domestically and overseas.

History

- 1942: Established as Daiwa Kikai Co., Ltd., which engaged in the manufacture and sales of equipment and tools
- 1947: Mitsubishi Corporation was ordered to dissolve, and members of the machinery department of the company took over management of Yamato Machinery Co., Ltd., changing the company name to TOKYO SANGYO CO., LTD. With the support of Mitsubishi group companies, TOKYO SANGYO CO., LTD. became a dedicated trading company focused on the domestic sales, import, and export of general industrial machinery and equipment.
- 1950s: Opened major domestic business locations in Nagoya (currently, Tokai Branch), Sendai (currently, Tohoku Branch) and Osaka (currently, Kansai Branch)
- 1959: Listed on OTC stock market of the Tokyo Stock Exchange
- 1961: Listed on the Second Section of the Tokyo Stock Exchange
- 1996: Listed on the First Section of the Tokyo Stock Exchange
- 2000s: Opened overseas business locations and actively expanded internationally
- Oct. 2022: Marked its 75th anniversary

BUSINESS



Electric Power

We install power generation equipment and provide maintenance and after-sales service of existing equipment for electric power companies. From biomass fuel supply to plant construction and ash disposal, we provide a wide variety of services in the energy industry.



Environment, Chemicals and Machinery

We sell and provide installation support for machinery used in renewable energy and chemical plants as well as machine tools for automobile and IT facilities in Japan and overseas. We are also involved in marine and fisheries equipment businesses.



Lifestyle

We are widely active in lifestyle related businesses from our overseas locations through domestic locations, including packaging materials using green raw materials such as environmentally friendly polyethylene and water-saving automatic flushers. Also, we are actively working on creating new businesses.



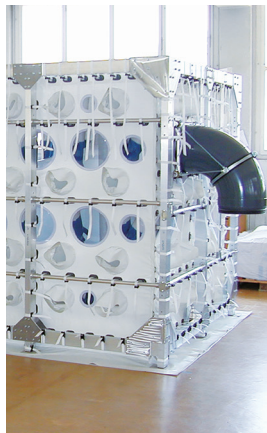
PRODUCTS·SERVICES

Electric Power



Thermal power plant and other related equipment

■ Thermal power plants, hydroelectric power plants, substations, power distribution stations, engine equipment maintenance ■ Insulator ■ KERI - High Power and High Voltage Testing & Certification Service ■ Contacts (electric contacts) ■ Press boards (insulation) ■ Top, Side ripple springs ■ Radiators ■ Peripheral equipment for hydrogen-cooled generators ■ Boards for liquefied hydrogen equipment



Nuclear power and data centers plant related equipment

■ Nuclear-related facilities (equipment maintenance/radio protectors, etc.) ■ Data center-related equipment (power supply, cooling, air conditioning, servers, storage, network-related equipment, etc.)



Environmental equipment

■ Composite Cork Materials ■ Anti-rust, anti-mold, insulation, and other paints ■ Cargill Envirotemp® FR3® ■ PCB (Polychlorinated biphenyl)-free Testing Equipments & Capacitor



Biomass fuel business

■ Pellet ■ PKS

Lifestyle



Packaging materials

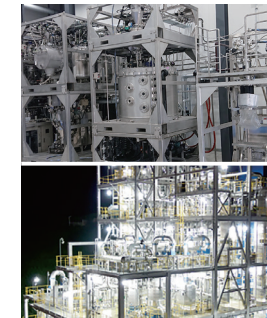
■ Household items (deodorizing bags, odor-proof bags, kitchen plastic bags) ■ Tissue-shaped plastic bags ■ Packaging products (various plastic bags, film sheets) ■ Container products (reduced plastic molded products) ■ Freshness maintenance, antibacterial, anti-mold, and additive agent materials ■ Gloves, Poncho ■ Plantwave (100% biodegradable packaging material) ■ Polyethylene, Polypropylene, Green materials, and Raw materials (Recycled raw materials, Plant-derived raw materials) ■ Industrial materials (flexible container bags, stretch films, etc.)



Daily Life Equipment

■ Water-saving automatic water drainer (rental business) ■ Ultrafine bubbles (various cleaning machine parts, improved cleaning functions, and residential equipment) ■ Robot-related (for cleaning, serving food) ■ Off-grid streetlights with BCP (Business Continuity Plan) features

Environment, Chemicals and Machinery



Environmental and Energy Solutions

■ High-performance LED lighting ■ iFactory®; A Novel Modular-based Facility for Continuous Manufacturing of Chemicals ■ Chemicals for environmental measures ■ Exhaust gas analyzer (CEMS) ■ CO₂ reduction equipment ■ Reinforcement, Insulation, and other construction methods ■ Concentrated recycling plant for sulfuric acid, nitric acid, and hydrochloric acid ■ Waste solutions ■ HAMMELMANN (Germany) plunger pumps ■ Electrostatic Oil Cleaners (EDC series) ■ Non-heating deodorizing device ■ High-efficiency utility equipment ■ Various dust collectors ■ Wastewater treatment equipment (manned aircraft, unmanned aircraft) ■ Volume reduction equipment (magnetic pyrolysis equipment) ■ Power Saving Unit ■ Solvent Recovery Equipment ■ Dehumidifying cooler



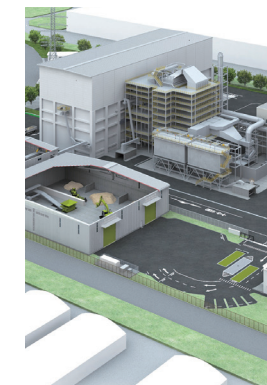
Machinery equipment

■ Automation solutions (AGVs, automated warehouses, industrial robots) ■ Battery charge/discharge testing systems, battery performance evaluation systems, battery safety testing systems, battery manufacturing equipment ■ Dies for die casting, plastic injection molding, press forming ■ Casting, machining, assembly equipment, machine tools, machining equipment for data center components ■ PCB-related assembly equipment, PCB inspection systems ■ Custom-designed production equipment, battery manufacturing equipment, film laminating machines ■ X-ray inspection systems, non-destructive testing (NDT) equipment ■ Small-hole drilling EDM machines ■ Helium leak testers ■ Retrofit services, overhaul services ■ Perforation machines by WISTA (Germany) ■ Inline interface monitor "PhaseGuard" manufactured by Sigrist (Switzerland) ■ Turbidity meter, colorimeter ■ Automatic nozzle cleaners for SMT chip mounter ■ Bead mills, spray dryers, centrifuges, homogenizers ■ Equipment for food plants ■ VFabricated steel structures and vessels ■ Various solid-liquid separation equipment ■ Various industrial dryers ■ Machining and metal processing equipment



Infrastructure-related equipment

■ Advanced Lightning Protection System ■ High-density polyethylene pipes and ancillary equipment ■ Trenchless methods and related equipment and tools ■ Oxford Plasticliner materials ■ Strainers ■ Cement lining pipes ■ Large diameter FPR, GRP products (piping, tanks, DWF sheets, chimneys, Blowout Tower etc.) ■ Waste incineration facilities ■ Recycling Facilities ■ Sewage sludge treatment facilities ■ Multi-story parking garage ■ Cultural and sports facilities ■ Flexible container bag



Clean Energy

■ Biomass power generation facility construction contracting (EPC) and Biomass fuel business ■ Solar power business (company-owned, EPC) ■ Biomass power generation facility construction ■ Wind power generation facility construction ■ Hydroelectric power plant construction ■ Biogas power generation business ■ Geothermal power generation facility construction ■ Battery systems ■ Flexible solar panels, Lightweight panel



Marine and fisheries equipment

■ Sea/Land-based aquaculture facilities and state-of-the-art aquaculture management software ■ Trelleborg Westbury Limited transport system ■ Submarine cameras, vessel doors, and offshore wind power generation equipment



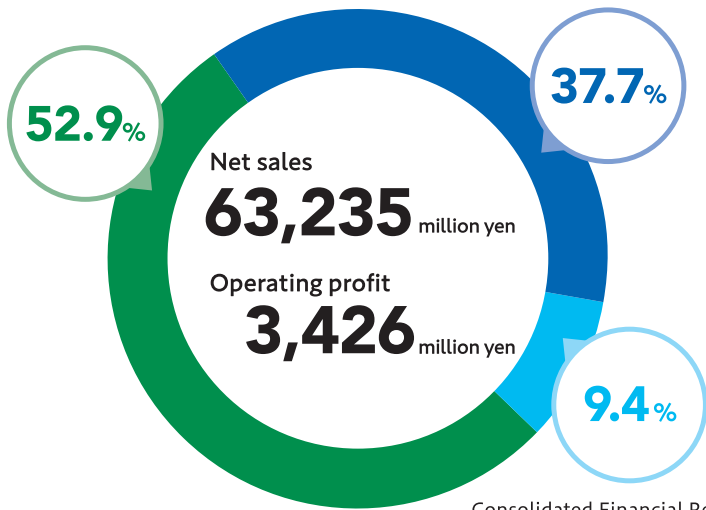
Smart Solutions

■ AI image inspection device ■ Remote monitoring systems utilizing IoT ■ Comprehensive communication platform ■ AI Security asilla ■ Remote support solution: Xacti LIVE





CORPORATE DATA



Consolidated Financial Results Year Ended March 31, 2026

Electric Power Business Segment

In addition to growth in our core business of maintenance services for thermal power plants, the commencement of fuel deliveries under all long-term biomass fuel supply contracts contributed to net sales increasing by 8,121 million yen to 23,874 million yen compared to the previous period, and segment profit increased by 692 million yen to 2,181 million yen compared to the previous period.

	(Million yen)	
	As of March 31, 2025	As of March 31, 2026
Net sales	15,752	23,874
Operating profit	1,489	2,181

Environment, Chemicals and Machinery Business Segment

Net sales decreased by 16,426 million yen to 33,423 million yen compared to the previous period, due to the reversal of large-scale solar power construction contracts completed in the previous period and the fading of one-time factors. In terms of profit and loss, although there was a decrease due to the reversal of large-scale equipment deliveries made by our European consolidated subsidiary in the previous period, segment profit increased by 408 million yen compared to the previous period to 973 million yen, thanks to the completion of several large-scale production equipment contracts, as well as revenue recognition from the settlement of expenses for solar power plant construction contracts completed in the previous period.

	(Million yen)	
	As of March 31, 2025	As of March 31, 2026
Net sales	49,849	33,423
Operating profit	564	973

Lifestyle Business Segment

Sales to large customers, which expanded in the previous fiscal year, contributed to the full-year results of our main product, packaging materials. As a result, net sales increased by 823 million yen to 5,937 million yen compared to the previous fiscal year, and segment profit increased by 58 million yen to 271 million yen compared to the previous fiscal year.

	(Million yen)	
	As of March 31, 2025	As of March 31, 2026
Net sales	5,113	5,937
Operating profit	212	271

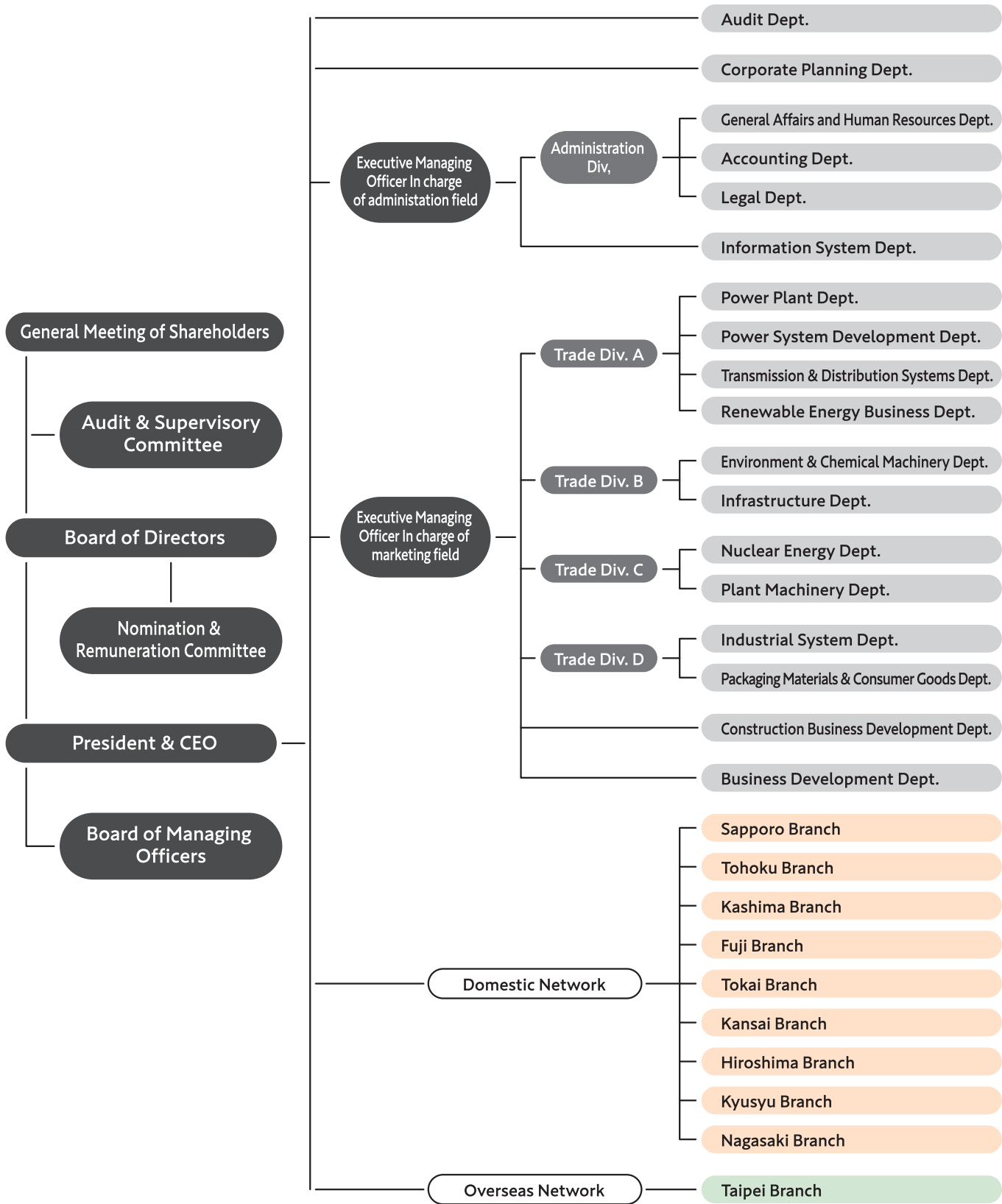
Topics

Under the new structure, we will strengthen our sales and administrative departments

Seizing the opportunity presented by the change in president, we have revised our organizational structure to promote "strategic focus," further strengthen our strengths, and accelerate growth. To respond quickly and flexibly to changes in the business environment, we have established a Sales Division Executive Officer who will oversee all sales divisions. This will enable us to promote company-wide optimal growth strategy planning, resource allocation, and personnel placement that are appropriate for each role, transcending divisional boundaries. In addition, with the aim of strengthening our customer base, which is a crucial asset and strength of our company, and creating new businesses, we have established a Sales Development Office directly under the Sales Division Executive Officer. In the administrative division, we have established an Administrative Division Executive Officer, placed the Planning Department under the direct control of the President, and strengthened the management planning function. Furthermore, we have integrated the Planning and Administrative Divisions to accelerate efforts to strengthen our management foundation, including enhanced risk management, improved operational efficiency, and talent development.



ORGANIZATION CHART

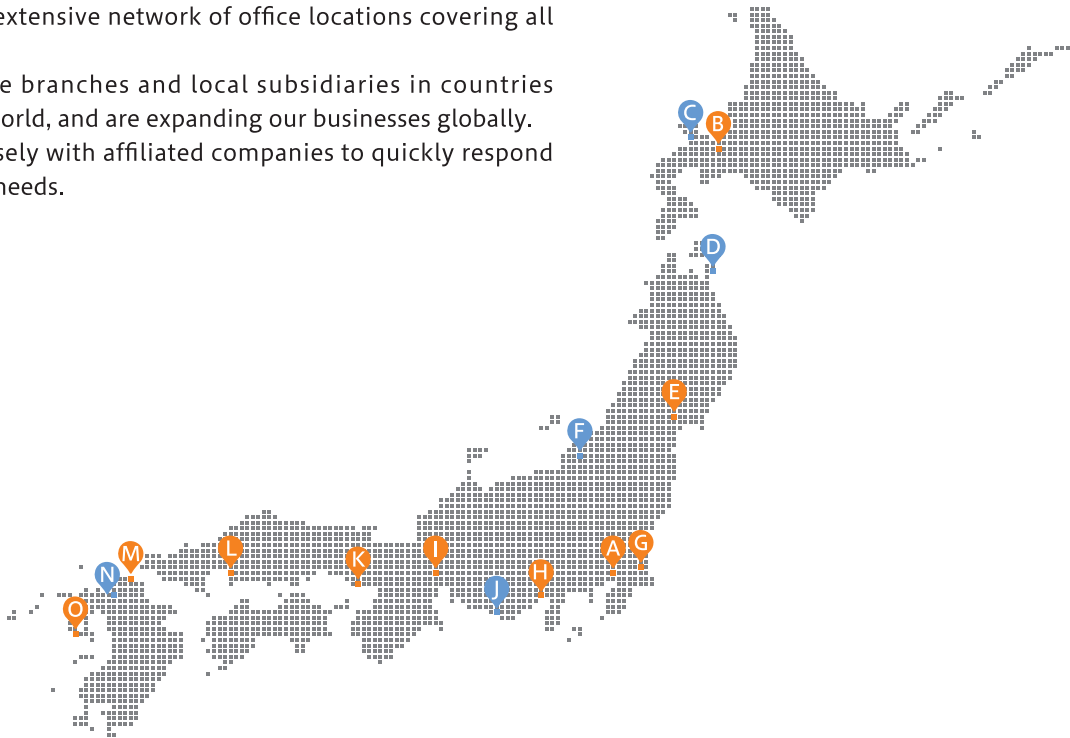


NETWORK

We have an extensive network of office locations covering all of Japan.

We also have branches and local subsidiaries in countries around the world, and are expanding our businesses globally.

We work closely with affiliated companies to quickly respond to customer needs.



Office Locations

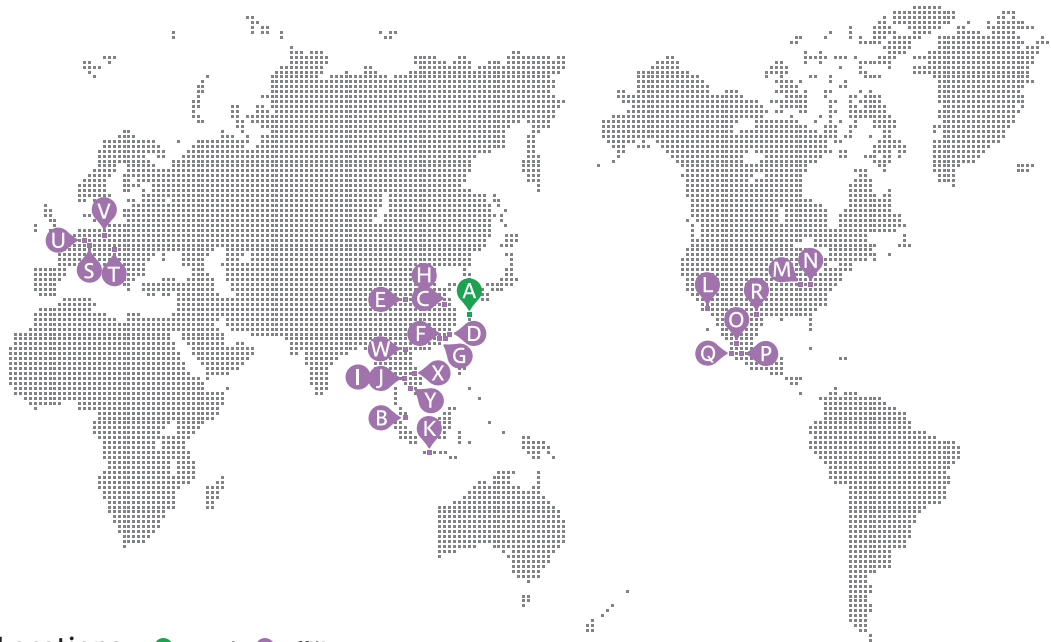
- A Head Office**
Shin Otemachi Building, 2-2-1 Otemachi, Chiyoda-ku, Tokyo 100-0004
TEL 81-3 (5203) 7690(Representative) FAX 81-3 (5203) 0640
- B Sapporo Branch**
J&S Resona Building, 4-1-2, Kita1-jo Nishi, Chuo-ku, Sapporo-city, Hokkaido 060-0001
TEL 81-11 (209) 8220(Representative) FAX 81-11 (209) 8222
- C Sapporo Tomari Sub-Branch**
789 Herocalus, Horikubu-mura, Tomari-mura, Kou-gun, Hokkaido 045-0201
TEL 81-135 (65) 2320(Representative) FAX 81-135 (65) 2322
- D Rokkasho Sub-Branch**
Mutsuogawahara Building, 1-35, Obuchinozuki, Rokkasho-mura, Kamikita-gun, Aomori 039-3212
TEL 81-175 (71) 1201(Representative) FAX 81-175 (71) 1206
- E Tohoku Branch**
HF Sendai Ichibancho Building, 1-8-1, Ichibancho, Aoba-ku, Sendai-city, Miyagi 980-0811
TEL 81-22 (266) 4111(Representative) FAX 81-22 (227) 6693
- F Tohoku Niigata Area Office**
Hokuriku Building, 1-2-23, Higashi Odori, Chuo-ku, Niigata-city, Niigata 950-0087
TEL 81-25 (243) 0011(Representative) FAX 81-25 (243) 0014
- G Kashima Branch**
Kashima Central Building Shinkan, 4-7-11 Onohara, Kamisu-city, Ibaraki 314-0144
TEL 81-299 (93) 5131(Representative) FAX 81-299 (93) 5137
- H Fuji-Branch**
Suruga Building, 106-3 Yodaharashinden, Fuji-city, Shizuoka 417-0053
TEL 81-545 (55) 3821(Representative) FAX 81-545 (57) 1825

Affiliates

- Innovation of Social Environment Co., Ltd.**
Wakuya Building, 10-14 Nakamachi, Koriyama-city, Fukushima 963-8004
TEL 81-24 (983) 1118(Representative) FAX 81-24 (983) 1107
- I・A・H Co., Ltd.**
196, Higashisakata, Habikino-city, Osaka 583-0846
TEL 81-72 (957) 2163(Representative) FAX 81-72 (957) 2164

- I Tokai Branch**
Dai Nagoya Building, 3-28-12, Meieki, Nakamura-ku, Nagoya-city, Aichi 450-6421
TEL 81-52 (589) 1770(Representative) FAX 81-52 (583) 5570
- J Tokai Hamamatsu Sub-Branch**
Hamamatsu Daiichi Seimei Nittsu Building, 110-5 Itayacho, Chuo-ku, Hamamatsu-city, Shizuoka 430-0928
TEL 81-53 (413) 2002(Representative) FAX 81-53 (413) 2007
- K Kansai Branch**
Ship Kobe Kaigan Building, 3 Kaigandori, Chuo-ku, Kobe-city, Hyogo 650-0024
TEL 81-78 (321) 2461(Representative) FAX 81-78 (321) 2463
- L Hiroshima Branch**
Hiroshima Inarimachi Daiichi Seimei Building, 2-16 Inarimachi, Minami-ku, Hiroshima-city, Hiroshima 732-0827
TEL 81-82 (261) 0870(Representative) FAX 81-82 (261) 0909
- M Kyusyu Branch**
KMM Building, 2-14-1 Asano, Kokurakita-ku, Kitakyushu-city, Fukuoka 802-0001
TEL 81-93 (512) 5361(Representative) FAX 81-93 (512) 5363
- N Kyusyu Fukuoka Sub-Branch**
Asahiseimei Hakataekimae Building, 3-22-8 Hakataekimae, Hakata-ku, Fukuoka-city, Fukuoka 812-0011
TEL 81-92 (432) 3811(Representative) FAX 81-92 (483) 0677
- O Nagasaki Branch**
Nagasaki Daiichi Seimei Building, 2-24 Kouzenmachi, Nagasaki-city, Nagasaki 850-0032
TEL 81-95 (826) 4266(Representative) FAX 81-95 (826) 4268

- Kowa Kogyo, Ltd.**
Dejima Asahi Seimei Aoki Building, 1-14 Dejimamachi, Nagasaki-city, Nagasaki 850-0862
TEL 81-95 (824) 3638(Representative) FAX 81-95 (827) 5416
- Aizu Komorebi Power LLC**
1529-33, Shitadairayamako, Sakamoto, Aizubangemachi, Kawanuma-gun, Fukushima 969-6586
TEL 81-242(85)6146(Representative)



Office Locations

- A Taipei Branch**
TOKYO SANGYO Japan Co., Ltd. 14F-5 No. 85, Sec. 1, Zhongxiao E. Rd., Taipei
TEL 886-2-2396-6131,886-2-2396-6151 FAX 886-2-2396-6171

Affiliates

- B TOKYO SANGYO SINGAPORE(PET)LTD.**
7 Straits View, Marina One East Tower, #05-01, Singapore 018936
TEL 65-6911-6679
- C TSC (Shanghai) Co., Ltd.**
Room 9A-2, Shenggao International Building, 137 Xianxia Road, Changning, Shanghai, 200336, China
TEL 86-21-6235-1333 FAX 86-21-6235-1821
- D TSC (Shanghai) Co., Ltd. Guangzhou Branch**
Room 2305, 23th Floor, VILL International Building, No. 167, Lin He Xi Rd, Tianhe, Guangzhou, 510000, China
TEL 86-20-3867-7307 FAX 86-20-3867-7910
- E TSC (Shanghai) Co., Ltd. Chengdu Office**
Room 1108, Unit 1, Building 111, Section 4, Hangdu Street, Dongsheng Street, Shuangliu District, Chengdu, Sichuan, 610299, China
TEL FAX 86-139-1861-1633
- F TSC (Shanghai) Co., Ltd. Hefei Office**
Room 835, Building A1, China Merchants City Stadium, No. 958 Baohe Avenue, Baohe District, Hefei, Anhui, 230051, China
TEL FAX 86-136-3652-8534
- G TSC Machinery(Shanghai) Co., Ltd.**
Room 301, South Floor, Building 1, No.24 Jiafeng Road, China (Shanghai) Pilot Free Trade Zone
- H TSC Machinery(Shanghai) Co., Ltd. Shanghai Office**
Room 9A-2, Shenggao International Building, 137 Xianxia Road, Changning, Shanghai, 200336, China
TEL 86-21-6235-1333 FAX 86-21-6235-1821
- I TOKYO SANGYO(THAILAND) CO., LTD.**
323, United Center Building, Unit 2901, 29 Floor Silom Road, Silom Bangrak, Bangkok 10500, Thailand
TEL 66-2-631-1981 FAX 66-2-631-1983
- J TOKYO SANGYO ASIA TRADING CO., LTD.**
323, United Center Building, Unit 2901, 29 Floor Silom Road, Silom Bangrak, Bangkok 10500, Thailand
TEL 66-2-631-1981 FAX 66-2-631-1983
- K PT. TOKYO SANGYO INDONESIA**
Indonesia Stock Exchange Tower 1 17th FL, Suite 1707A, JLJend.Sudirman Kav.52-53, Jakarta Selatan 12190, Indonesia
TEL 62-21-515-1267 FAX 62-21-515-1268
- L TOKYO SANGYO,INC.**
1510 W 135th St. Gardena, CA 90249, U.S.A
- M TOKYO SANGYO, INC. Lexington Office**
3499 Blazer Pkwy, Suite 330,office number 333 Lexington, KY 40509

- N TOKYO SANGYO,INC. Ohio Office**
300 E Business Way, Suite 200,office number 238 Cincinnati, OH 45241
TEL FAX 1-513-362-9156
- O TOKYO SANGYO MACHINERY, S.A. de C.V.**
Edificio Montecarlo Av.Las Americas #608-203 Fracc. La Fuente C.P.20239 Aguascalientes, Ags. Mexico
TEL 52-449-915-5091
- P TOKYO SANGYO MACHINERY, S.A. de C.V. Queretaro Branch**
Anillo Vial Fray Junipero Serra #2450-109, Juriquilla, Queretaro, QRO., C.P.76230
TEL FAX 52-442-241-5964
- Q TOKYO SANGYO MACHINERY, S.A. de C.V. Silao Office**
Mina de Guadalupe 950, Parque Industrial Santa Fe IV Silao Guanajuato Mexico
- R TOKYO SANGYO MACHINERY, S.A. de C.V. Monterrey Office**
Sucursal Miguel Aleman, PLAZA NAVE 01, Segundo piso, Local 8, Av. Miguel Aleman #120, Col. Miliméx, Cd Apodaca, N.L.
- S TOKYO SANGYO EUROPE GmbH**
OMNITURM Building, Grosse Gallusstrasse 16-18, 60312 Frankfurt am Main, Germany
TEL 49-69-667781-5152
- T TOKYO SANGYO EUROPE GmbH Hungarian Branch**
Kálmán Imre utca 1, Budapest, 1054, Hungary
TEL 36-1-475-1112 FAX 36-1-475-1111
- U TOKYO SANGYO EUROPE GmbH Dusseldorf Sub-Branch**
Königsallee 2b, 40212 Düsseldorf, Germany
TEL FAX 49-211-5405-7182
- V TOKYO SANGYO EUROPE GmbH Poland Branch**
Ul. Wojewódzka 10, 40-026 Katowice, Poland
TEL FAX 48-32-889-8490
- W TOKYO SANGYO VIETNAM CO., LTD.**
Unit 605, 6th Floor, 01-N1 lane 40 Van Bao, Ngoc Ha ward, Hanoi City, Vietnam
TEL 84-24-7109-9805
- X TOKYO SANGYO VIETNAM CO., LTD. Ho Chi Minh City Branch**
Unit 706, 7th Floor, Bao Viet Financial Center Building, 233 Dong Khoi Street, Sai Gon Ward, Ho Chi Minh City, Vietnam
TEL FAX 84-28-3535-5501
- Y TOKYO SANGYO MALAYSIA SDN. BHD.**
Level 14, ILHAM TOWER, No. 8, Jalan Binjai, 50450 Kuala Lumpur, Malaysia
TEL 603-2169-6336 FAX 603-2169-6330



We are the partner of the People, Society and Planet Earth.

Tokyo Sangyo Group, as a “general machinery trading company with strengths in environment and energy,” is committed to contributing to the decarbonization of both our own operations and those of our clients. Through the practice of sustainability management, we aim to achieve sustainable growth and embody our corporate philosophy of “Trust and Contribution.”

Making the world sustainable through "Carbon-Free×Energy"

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